TOWN OF RIMBEY

TOWN COUNCIL AGENDA

AGENDA FOR REGULAR MEETING OF THE TOWN COUNCIL TO BE HELD ON TUESDAY FEBRUARY 12, 2019 AT 5:00 PM IN THE COUNCIL CHAMBERS OF THE TOWN ADMINISTRATION BUILDING

1	Call to Order Regular Council Meeting & Record of Attendance			
2.	Agenda Approval and Additions			
3.	Minutes 3.1 Minutes of Regular Council January 22, 2019			
4.	Publ	Public Hearings - None		
5.	Dele	Delegations - None		
6.	Byla 6.1	ws Bylaw 952/19 Amendment to Land Use Bylaw 917/16	9-17	
7.	New 7.1 7.2 7.3 7.4	and Unfinished Business Alley Closure	18-30 31-34 35-48 49-50	
8.	Reports			
	8.1	Department Reports 8.1.1 Chief Financial Officer – Accounts Payable Listing	51-54	
	8.2	Boards/Committee Reports 8.2.1 FCSS/RCHHS Board Meeting Minutes of December 20/18 8.2.2 Tagish Engineering Ltd Project Status Update to Jan 17 and Jan 31/19. 8.2.3 Rimoka Housing Foundation Board Meeting Minutes December 12/18. 8.2.4 Rimbey Municipal Library Board Meeting Minutes of February 4, 2019.	55 56-59 60-64 65-67 68	
9.	Corr 9.1	respondence Canadian Federation of Independent Business – Alberta Municipal Spending Watch Report	69 70-95	
10.	twenty (2	Porum (Bylaw 939/18— Council Procedural Bylaw Part XXI 1.The open forum shall be for a maximum total of 20) minutes in length to allow members of the public present at the meeting to address Council regarding issues arising from ting in progress. No formal decision shall be made on any matter discussed with Council during the open forum session.		
11.		amera FOIP Section 17(4)(d) Personal Privacy – Library Auditor		

12.

Adjournment



Council Agenda Item	3.0		
Council Meeting Date	February 12, 2019		
Subject	Minutes		
For Public Agenda	Public Information		
Attachments	3.1 Minutes of Regular Council January 22, 2019		
Recommendation	Motion by Council to accept the Minutes of the Regular Council Meeting of January 22, 2019, as presented.		
Prepared By:	Lori Hillis, CPA, CA Chief Administrative Officer Date		
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Date		

TOWN OF RIMBEY

TOWN COUNCIL

MINUTES OF THE REGULAR MEETING OF TOWN COUNCIL HELD ON TUESDAY, JANUARY 22, 2019 IN THE COUNCIL CHAMBERS OF THE TOWN ADMINISTRATION BUILDING

1. Call to Order

Mayor Pankiw called the meeting to order at 1:00 pm, with the following in attendance:

Mayor Pankiw Councillor Coulthard Councillor Curle (2:12 pm) Councillor Payson

Chief Administrative Officer - Lori Hillis, CPA, CA

Chief Financial Officer – Wanda Stoddart Director of Public Works – Rick Schmidt Recording Secretary – Kathy Blakely

Absent:

Councillor Rondeel

Public:

Treena Mielke - Rimbey Review (1:06 pm)

0 member(s) of the public

Sgt. Kurtis Pillipow - Rimbey RCMP Delegation

Beth Reitz, accompanied by Annette Peck, LeAnn Evans, Grant Jorgensen, Haley Klugist and Brittany Levinsky – Rimbey Boys and Girls Club Delegation 8 Rimbey Christian School Students, Teacher Nicole Foster and Principal Sergio Cepero

2. Adoption of Agenda

2.1 January 22, 2019 Agenda

Motion 014/19

Moved by Councillor Payson to accept the Agenda for the January 22, 2019 Regular Council Meeting, as presented.

In Favor Mayor Pankiw Councillor Coulthard Councillor Payson Opposed

CARRIED

3. Minutes

3.1. Minutes of Regular Council January 8, 2019

Motion 015/19

Moved by Councillor Coulthard to accept the Minutes of the Regular Council Meeting of January 8, 2019, as presented.

In Favor Mayor Pankiw Councillor Coulthard Councillor Payson Opposed

CARRIED

Public Hearings

4.1 Public Hearings - None

5. Delegations 5.1 Sgt. Kurtis Pillipow – Rimbey RCMP Update

Mayor Pankiw welcomed Sgt. Pillipow to the Council Meeting.

Sgt. Pillipow provided an update to Council on events in and around Rimbey. The Rimbey detachment provides services for part of Ponoka County, Town of Rimbey, part of Lacombe County, part of Clearwater County and part of County of Wetaskiwin. He noted the busiest times for occurrences are May through September as there are more people out and about. The top 5 occurrences are: theft under \$5000, impaired by alcohol, mental health issues, possession by crime over \$5000, and vehicle collisions.

REGULAR COUNCIL MINUTES

January 22 2019

Mayor Pankiw thanked Sgt. Pillipow for attending the Council Meeting and providing an update to Council.

Motion 016/19

Moved by Councillor Coulthard to accept the presentation from Sgt. Pillipow of the Rimbey RCMP, as information.

In Favor Mayor Pankiw Councillor Coulthard Councillor Payson Opposed

CARRIED

Sgt. Pillipow departed the Council Meeting at 1:16 pm.

5.2 Rimbey Boys and Girls Club - Annual Update

Mayor Pankiw welcomed Beth Reitz of the Rimbey Boys and Girls Club to the Council Meeting.

Ms. Reitz provided an update of the activities of the Rimbey Boys and Girls Club from the previous year including a history and timeline, the 2018 program attendance, the demographics, the After School Program, Fantastic Fridays, Summer Program, and Dinner and Drop In. She advised the financial supporters in 2018 were the Town of Rimbey, United Way of Central Alberta, Presidents Choice Children's Charity, County of Ponoka and Equs. She reviewed the partnerships with Wolf Creek Public School Division Administration and Staff, Big Brothers Big Sisters of Rimbey, Rimbey interagencies, Boys and Girls Clubs of Canada and the Town of Rimbey. Ms. Reitz advised the 2018 finances included total revenue of \$51,317.50 of which \$26,008.00 was contributed by the Town of Rimbey. The total expenses for 2018 were \$51,039.00. She reviewed the Big Brothers Big Sisters and Boys and Girls Clubs, the Ponoka Agencies, Ponoka County Funding and the future of the Boys and Girls Clubs.

Mayor Pankiw thanked Ms. Reitz for her update on the Rimbey Boys and Girls Club.

Motion 017/19

Moved by Councillor Coulthard to accept the presentation from Beth Reitz of the Rimbey Boys and Girls Club, as information.

In Favor Mayor Pankiw Councillor Coulthard Councillor Payson Opposed

CARRIED

Beth Reitz, Annette Peck, LeAnn Evans, Grant Jorgensen, Haley Klugist and Brittany departed the Council Meeting at 1:35 pm.

6. Bylaws

6.1 Bylaw 948/18 Smoking Bylaw

Motion 018/19

Moved by Councillor Coulthard to give third and final reading to 948/18 Smoking Bylaw.

In Favor Mayor Pankiw Councillor Coulthard Councillor Payson Opposed

CARRIED

January 22 2019

New and Unfinished Business

7.1 Policy 3101 Snow Removal

Motion 019/19

Moved by Councillor Payson to approve Policy 3101 Snow Removal, as presented.

In Favor Mayor Pankiw Councillor Coulthard Councillor Payson

Opposed

CARRIED

The Students from the Christian School were given the opportunity to ask Council Questions.

Desiree - is Rimbey ever going to get a dog park?

Jessica - How do you decide to tax different properties?

Ellen - How much do you have to pay in taxes?

Tessa - Would Rimbey ever get an indoor pool?

Desiree - Do you have to get a permit to put up a stand?

Gabe - How do you decide to give out a building or development permit?

Jessica - Do you get paid as a town Council Member?

Ms. Nicole Foster – are people from the community allowed to come to a Council meeting as a delegation to request funds?

Jessica - Has anybody ever fallen asleep during a Council meetings?

7.2 Policy 3102 Storm Ponds

Councillor Curle arrived at 2:11 pm.

Motion 020/19

Moved by Councillor Coulthard to approve Policy 3102 Storm Ponds, as presented.

In Favor Mayor Pankiw Councillor Coulthard Councillor Curle Councillor Payson Opposed

CARRIED

7.3 Town of Rimbey and Rimbey Municipal Library Board Agreement

Motion 021/19

Moved by Councillor Curle to authorize Mayor Pankiw to execute the new Town of Rimbey and Rimbey Municipal Library Board Agreement, as presented.

In Favor Mayor Pankiw Councillor Coulthard Councillor Curle Councillor Payson

Opposed

CARRIED

REGULAR COUNCIL MINUTES

January 22 2019

7.4 Town of Ponoka Request for Letter of Support

Motion 022/19

Moved by Mayor Pankiw the Town of Rimbey send a letter of support to the Town of Ponoka regarding their action to withhold education taxes to the Government of Alberta.

In Favor

Opposed

Mayor Pankiw
Councillor Coulthard
Councillor Curle

Councillor Payson

CARRIED

7.5 Budget Meeting Dates

Motion 023/19

Moved by Councillor Coulthard to hold a Special Meeting on March 14 and March 22, 2019 commencing at 9:00 am, in the Council Chambers, for the budget deliberations.

In Favor

Opposed

Mayor Pankiw
Councillor Coulthard
Councillor Curle
Councillor Payson

CARRIED

Treena Mielke of the Rimbey Review departed the Council Meeting at 2:26 pm.

7.6 Uncollectable Accounts

Motion 024/19

Moved by Councillor Curle to approve the write off of the outstanding utilities on account 17710-006 in the amount of \$81.62.

In Favor

Opposed

Mayor Pankiw Councillor Coulthard Councillor Curle Councillor Payson

CARRIED

Motion 025/19

Moved by Councillor Payson to approve the write off of the outstanding utilities on account 50110-001 in the amount of 129.36.

In Favor

Opposed

Mayor Pankiw Councillor Coulthard Councillor Curle

Councillor Payson

CARRIED

8. Reports

8.1 Department Reports

- 8.1.1 Chief Administrative Officer Report
- 8.1.2 Chief Financial Officer Report
- 8.1.3 Director of Public Works Report
- 8.1.4 Director of Community Services Report
- 8.1.5 Planning and Development Officer Report8.1.6 Bylaw Enforcement Report

Page 6 of 95

REGULAR COUNCIL MINUTES

January 22 2019

Motion 026/19

Moved by Councillor Curle to accept the Department Reports, as information.

in Favor

Mayor Pankiw

Councillor Coulthard

Councillor Curle

Councillor Payson

Opposed

CARRIED

8.2 Boards/Committee Reports

8.2.1 Rimbey Municipal Library Board Minutes of November 5, 2018

8.2.2 Beatty Heritage House Society Board Minutes of November 5, 2018

Motion 027/19

Moved by Councillor Payson to accept the Rimbey Municipal Library Board Minutes of November 5, 2018 and the Beatty Heritage House Society Board Minutes of November 5, 2018, as information.

In Favor

Mayor Pankiw

Councillor Coulthard

Councillor Curle

Councillor Payson

Opposed

CARRIED

8.3 Council Reports

- 8.3.1 Mayor Pankiw's Report
- 8.3.2 Councillor Coulthard's Report
- 8.3.3 Councillor Curle's Report
- 8.3.4 Councillor Payson's Report
- 8.3.5 Councillor Rondeel's Report

Motion 028/19

Moved by Councillor Curle to accept the Reports of Council, as information.

In Favor

Mayor Pankiw

Councillor Coulthard

Councillor Curle

Councillor Payson

Opposed

CARRIED

9. Correspondence 9.0 Correspondence

9.1 Alberta Seniors and Housing

Motion 029/19

Moved by Councillor Curle to accept the correspondence from Alberta Seniors and Housing, as information.

In Favor

Mayor Pankiw

Councillor Coulthard

Councillor Curle

Councillor Payson

CARRIED

Opposed

Page 7 of 95

TOWN COUNCIL **REGULAR COUNCIL MINUTES** January 22 2019 10. Open Forum 10.1 Open Forum There were no members of the public present at the Council Meeting. 11. In Camera 11.1 In Camera - None 12. Adjournment Motion 030/19 Moved by Councillor Payson to adjourn the meeting. <u>In Favor</u> Mayor Pankiw Councillor Coulthard Opposed Councillor Curle Councillor Payson **CARRIED** Time of Adjournment: 2:40 pm. MAYOR RICK PANKIW

CHIEF ADMINISTRATIVE OFFICER LORI HILLIS



Council Agenda Item	6.1		
Council Meeting Date	February 12, 2019		
Subject	Bylaw 952/19 Amendment to Land Use Bylaw 917/16		
For Public Agenda	Public Information		
Background	On July 25, 2018, the Subdivision and Development Appeal Board (SDAB) heard a hearing for a setback variance request on an accessory building over 13.4 m ² which was beyond the Development Authority's 20% variance permitted LUB 4.5(6). The Subdivision and Development Appeal board ultimately approved the existing structure with side yard setbacks of 41%. At the same time, Council also removed the LUB requirement for side yard and rear yard setbacks for accessory buildings under 13.4 m ² .		
Discussion	Administration has received another application for a certificate of compliance on a structure which is very similar to the one heard by the SDAB in July 2018. Administration recommends council amend the land use bylaw to provide the Development Authority with additional variance authority in circumstances such as this. The reasons for the recommendations are: • The SDAB process is time consuming and costly for the applicant and administration. • It is unlikely that the Development Authority or the SDAB will require an applicant to move an accessory structure which has been in place for a number of years due to the cost and effort required to move a structure. As such, administration recommends adding the following clause to Section 8.1 of the Land Use Bylaw:		
	(12) An accessory building, over 13.4m², built prior to January 1, 2019, may have the minimum side setback and minimum rear setback requirements varied at the sole discretion of the Development Authority. The Development Authority is not bound by the maximum variance in Section 4.5(6). In accordance with Section 4.5, a variance application shall be required and the applicant must demonstrate that the structure was built prior to January 1, 2019 in a manner deemed satisfactory to the Development Authority. In addition, Administration recommends adding a similar clause to Section 11.7 regarding signage which are being updated/replaced by businesses:		



PE .	(13) The number of signs, location of signs and size of signs may be varied to accommodate the placement of new signs on existing sign structures which were installed prior to January 1, 2019 at the sole discretion of the Development Authority. The Development Authority is not bound by the maximum variance in Section 4.5(6). In accordance with Section 4.5, a variance application shall be required and the applicant must demonstrate that the original signs were installed prior to January 1, 2019 in a manner deemed satisfactory to the Development Authority.	
Relevant	Land Use Bylaw 917/16	
Policy/Legislation	Municipal Government Act	
Attachments	Mark-up Land Use Bylaw 917/16 (Effected Sections Only) 952/19 Amendment to Land Use Bylaw 917/16	
Recommendation	 Administration recommends Council give first reading to Bylaw 952/19 Amendment to Land Use Bylaw 917/16. Administration recommends advertisement of the public hearing for Bylaw 952/19 Amendment to the Land Use Bylaw 917/16 in the Rimbey Review for 2 consecutive weeks prior to the Public Hearing, and further that Administration circulate notice of Bylaw 952/19 to relevant agencies. Administration recommends Council set the Public Hearing for Bylaw 952/19 Amendment to the Land Use Bylaw 917/16 for March 12, 2019 at 5:00 pm. 	
Prepared By:	Elizabeth Armitage, MEDes, MCIP, RPP Planning and Development Officer January 31, 2019 Date	
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Date	

Updated numbering
Landscaping
Objectionable Items in Yards
Updated numbering
Updated numbering
Cannabis Production and Distribution Facility
Cannabis Retail Sales
Home Occupations regarding Cannabis
Updated Numbering
Manufactured Homes
Parking for Cannabis Facilities
Parking regulations
Sign Definitions
Sign Development Permits
Sign Development Permits
Dynamic Signs
Dynamic Signs
Updating numbering
Offensive Signage
Updated numbering
Permitted & Discretionary Uses
Manufactured Homes
Permitted & Discretionary Uses
Permitted & Discretionary Uses
Design Regulations
Permitted & Discretionary Uses
Design Regulation
Permitted & Discretionary Uses
Addition of accessory buildings regulation Addition of sign regulation

PART 8 – GENERAL REGULATIONS

8.1 ACCESSORY BUILDINGS AND USES

- (1) No person shall construct or utilize an accessory building except in compliance with this section.
- (2) All accessory buildings shall be located at least 2.0 m from any principal building, unless under 13.4 m² and on a non-permanent foundation.

944/18

(3) An accessory building shall not be used as a dwelling unit.

944/18

(4) An accessory building that contains sanitation facilities shall contain a sump and be designed to the satisfaction of the Development Authority.

944/18

- (5) An accessory building shall not be constructed within the required front yard setback area of any district.
- (6) Accessory buildings shall be constructed with exterior finish materials that compliment those of the principal building.
- (7) An accessory building shall not be located on an easement or utility right-of-way.
- (8) An accessory building shall not be developed or approved on a lot prior to the issuance of a development permit for the principal building or use on the lot.
- (9) Decks, balconies, sunrooms and the like shall not be constructed on top of an accessory building unless the setbacks of the accessory building comply with the allowable setbacks for the principal building in that district.
- (10) Accessory buildings under 13.4 m² in size and decks which are uncovered, and the walking surface is less than 60 cm (2 feet) above grade are not required to meet the setback requirements for the District in which is it located.

944/18

(11) An accessory building, over 13.4m², is required to meet the setback requirements for the District in which it is located.

944/18

(12) An accessory building, over 13.4m², built prior to January 1, 2019, may have the minimum side setback and minimum rear setback requirements varied at the sole discretion of the Development Authority. The Development Authority is not bound by the maximum variance in Section 4.5(6). In accordance with Section 4.5, a variance application shall be required and the applicant must demonstrate that the structure was built prior to January 1, 2019 in a manner deemed satisfactory to the Development Authority.

8.2 AIR SUPPORTED AND FABRIC-COVERED STRUCTURES

944/18

- (1) All air supported and fabric-covered structures over 13.4 m² and will be erected for more than (3) three days require a development permit.
- (2) Air supported and Fabric-Covered Structures used for recreational purposes will be permitted as a discretionary main building.
- (3) All other Air Supported and Fabric-Covered Structures will be permitted as a discretionary accessory building.

8.3 BARE LAND CONDOMINIUM

- (1) Structures constructed on bare land condominium units shall comply with the general regulations of this bylaw, including the regulations for the land use district in which the unit is located.
- (2) For the purposes of this Bylaw, a bare land condominium plan is a plan of subdivision.

8.4 BUILDING HEIGHT

- (1) If the height of a building is required to be measured or determined, it shall be measured by calculating the average vertical distance between the natural grade, or the average natural grade in the case of a sloping grade, and the highest point of the building as determined under Subsection (2).
- (2) In determining the highest points of a building, the following structures shall not be considered to be part of the building: an elevator housing; mechanical housing; roof stairway entrance; ventilations; a skylight; a steeple; a smokestack; a parapet wall, or a flagpole or similar device not structurally essential to the building.

- (2) The sign be attached to either existing fencing or on independent posts to the satisfaction of the Development Authority;
- (3) The sign shall be constructed using high density plywood or solid wood and shall be finished with high density reflective finish or equivalent, with dye cut lettering or silk screen lettering.

11.7 ADDITIONAL SIGN REGULATIONS

- (1) All signs requiring a sign permit shall follow the development permit process as specified under Section 4.1 of this Bylaw.
- (2) Council may require the removal of any sign, which is in its opinion, has become unsightly, or is in such a state of disrepair as to constitute a hazard.
- (3) Quality, aesthetic character and finishing of sign construction shall be to the satisfaction of the Development Authority.
- (4) Where, in the opinion of the Development Authority, a proposed sign in a Commercial or Industrial District might be objectionable to a resident in any adjacent residential district, the Development Authority may impose such other regulations as they feel would protect the interests of residents.
- (5) Flashing, animated or interiorly illuminated signs shall not be permitted in any district where in the opinion of the Development Authority they might:
 - (a) Affect residents in adjacent housing, or residential districts;
 - (b) Interfere with or obstruct a motor vehicle driver's vision or interpretation of oncoming traffic signs or traffic signal lights.
- (6) Notwithstanding 11.7(5), no person shall exhibit or place an illuminated sign, rotating sign or dynamic sign that permits or provides for:

944/18

- (a) A current interrupting or flashing device, unless there is a continuous source of concealed illumination on the translucent portions of the sign;
- (b) A flashing beacon of a type that is the same or similar to those used by emergency vehicles;
- (c) A flashing device, animator or revolving beacon within 50.0 m of the intersection of two or more public roadways;
- (d) A device described in 11.7(5) that would be directly visible from any residential building within a distance of 50.0 m of the sign.

- (7) No person shall erect or place a sign so that it would be considered, in the opinion of the Development Authority, to be a traffic hazard or an obstruction to the vision of persons driving motor vehicles.
 - (a) Billboard signs, electronic signs, dynamic signs and rotating signs which are visible from Highway 20, Highway 20A and Highway 53, but located outside of the Highway Right-Of-Way, shall be circulated to Alberta Transportation for comment.

944/18

- (8) Notwithstanding section 11.7(7) no the Development Authority may not approve any signs located within an Alberta Transportation Highway Right-Of-Way without written approval from Alberta Transportation.
- (9) The area around sign structures shall be kept clean and free of overgrown vegetation, and free from refuse material.
- (10) The Development Authority may at their discretion require an engineer-approved plan prior to the issuance of a sign permit in order to ensure the safety of a sign, awning or canopy design and placement.
- (11) Notwithstanding Part 4 of this Bylaw, the Development Authority may, with respect to an application for a sign permit,

944/18

- (a) Grant a sign permit to an applicant subject to such conditions considered necessary to ensure this Bylaw is complied with;
- (b) Refuse the application.
- (12) Offensive Signage
 - (a) No sign shall be erected which promotes intolerance, hatred or ridicule of any race, religion or other segment of society.

944/18

(13) The number of signs, location of signs and size of signs may be varied to accommodate the placement of new signs on existing sign structures which were installed prior to January 1, 2019 at the sole discretion of the Development Authority. The Development Authority is not bound by the maximum variance in Section.4.5(6. In accordance with Section 4.5, a variance application shall be required and the applicant must demonstrate that the original signs were installed prior to January 1, 2019 in a manner deemed satisfactory to the Development Authority.

BYLAW NO. 952/19



A BYLAW OF THE TOWN OF RIMBEY, IN THE PROVINCE OF ALBERTA, TO AMEND LAND USE BYLAW 917/16.

WHEREAS

Part 6, Section 6.1(2), of the Town of Rimbey Land Use Bylaw 917/16 states that Council may initiate an amendment to the Land Use Bylaw,

NOW THEREFORE

After due compliance with the relevant provisions of the Municipal Government Act RSA 2000, ch. M-26, as amended, the Council of the Town of Rimbey duly assembled enacts as follows:

PART I - TITLE

This Bylaw may be cited as the Amendment to the Land Use Bylaw.

PART II - TEXT AMENDMENTS

Section 8.1 shall be amended to add:

(12) An accessory building, over 13.4m², built prior to January 1, 2019, may have the minimum side setback and minimum rear setback requirements varied at the sole discretion of the Development Authority. The Development Authority is not bound by the maximum variance in Section 4.5(6). In accordance with Section 4.5, a variance application shall be required and the applicant must demonstrate that the structure was built prior to January 1, 2019 in a manner deemed satisfactory to the Development Authority.

Section 11.7 shall be amended to add:

(13) The number of signs, location of signs and size of signs may be varied to accommodate the placement of new signs on existing sign structures which were installed prior to January 1, 2019 at the sole discretion of the Development Authority. The Development Authority is not bound by the maximum variance in Section 4.5(6). In accordance with Section 4.5, a variance application shall be required and the applicant must demonstrate that the original signs were installed prior to January 1, 2019 in a manner deemed satisfactory to the Development Authority.

PART III - EFFECTIVE DATE

AND FURTHER THAT this Bylaw shall take effect on the date of third and final reading.

READ a First Time in Council this 2019.	day of
	Mayor Rick Pankiw
\ <u></u>	Chief Administrative Officer Lori Hillis

BYLAW NO. 952/19



A BYLAW OF THE TOWN OF RIMBEY, IN THE PROVINCE OF ALBERTA, TO AMEND LAND USE BYLAW 917/16.

READ a Second Time 2019.	in Council this day of
	Mayor Rick Pankiw
3	Chief Administrative Officer Lori Hillis
READ a Third Time ar 2019.	nd Finally Passed this day of,
	Mayor Rick Pankiw
	Chief Administrative Officer Lori Hillis



Council Agenda Item	7.1
Council Meeting Date	February 12, 2019
Subject	Alley Closure
For Public Agenda	Public Information
Background	The Town of Rimbey has received a request to close a portion of the alley behind Lot 3 Block 13 Plan 8320606 east of 51 Street and south of 48 Avenue.
	On December 28, 2018 Administration sent a letter to all potentially impacted

On December 28, 2018 Administration sent a letter to all potentially impacted landowners to gauge their interest in closing the alley and purchasing the lands located adjacent to their property.

The properties contacted were Lots 12, 13, Block 3, Plan 832 0606; Lot 14 & 15, Block 3, Plan 892 0100; Lot 10, Plan 792 2928; Lot 3, Plan 8325ET. The proposed alley closure is depicted on the following image:



Approximate alley location



Discussion	A total of five responses were received from the potentially impacted landowners. The two landowners located on the furthest east end of the alley (Lots 12 and 13, Block 3, Plan 832 0606) both expressed interest in purchasing the portion of the alley adjacent to their property and consolidating it into their property. However, landowners on the west side of the alley indicated mixed responses with one expressing interest in keeping the alley open, one expressing interest in closing the alley and one unsure and seeking further information. Administration does not recommend closing portions of the alley which are utilized by landowners, particularly if residents are not in support of the closure. That said, it is possible to close only a portion of the alley, effectively moving the dead-end closer to the west. Before administration engages further with the landowners, Administration is seeking direction from council on: Council's interest in closing a portion or all of the alley. The purchase price used for the process. Note a review of previous alley closures indicates that the land purchase price was \$1.00 plus all costs related to the surveying, land title registration, etc. The actual road closure process is governed by Alberta Transportation. Attached are the road closure procedures provided by Alberta Transportation.
Relevant Policy/Legislation	Municipal Government Act, Section 22
Options/Consequences	 Leave the alley open. Close the entire alley. Close the east portion of the alley behind Lots 12 and, 13, Block 3, Plan 832 0606 (furthest east).
Financial Implications	All costs associated with the road closure will be borne by the impacted landowners.
Attachments	Alberta Transportation Road Closure Procedures
Recommendation	 Council approve the road closure request for the alley behind Lots 12 and 13, Block 3, Plan 832 0606 (two lots on the furthest east) with all costs borne by the impacted landowners allocated on the basis of frontage and the purchase price of \$1 per lot. Council direct administration to prepare the necessary Road Closure Bylaw and bring back for first reading.



Prepared By:

Lori Hillis, CPA, CA Chief Administrative Officer	January 31, 2019			
Date	January 31, 2019			
Date	Date	January 31, 2019		
Date	Date	Date	Date	
Date	Date	Date	Date	Date
Date				
Date	Date			



Road Cancellations and Closures

Local municipalities requesting approval of bylaws and resolutions are responsible for notifying all parties who may have an interest in the proposed cancellation/closure and that any easement requirements have been addressed prior to submitting for approval from Alberta Transportation. Interested parties include land owners, government departments, utility companies and holders of easements that may cross the road proposed to be closed.

Once this referral process has been completed, the local municipality provides the District Operations Managers of Alberta Transportation with written proof that all interested parties have been notified of the proposed cancellation/closure, and that any easement requirements have been addressed. These documents will assure the District Operations Manager that the transportation network will not jeopardised by the cancellation/closure. This also streamlines the process for obtaining approval of the Department of Transportation by allowing the Municipality to deal with Department Staff at the local level.

The following package outlines the requirements and procedures for the different types of closure and provides contact information for third party referrals.

If you have any questions contact:

Adrienne Kisko
Lands Technologist
Alberta Transportation
Divisional Services
2nd Floor, Twin Atria Building
4999 – 98 Avenue
Edmonton, AB, T6B 2X3

Ph: (780) 415-1538 Fax: (780) 415-1268

1.0 Road Closure Bylaw under Section 22 Municipal Government Act

1.1 Minimum Requirements

- Prior to first reading and advertising, the municipality shall obtain a correct and acceptable description of the closure area. This can be obtained from an Alberta Land Surveyor or the Land Titles Office.
- The bylaw and advertising (see Section 606, Municipal Government Act) must state the purpose of the closure (i.e. to public travel only, for lease, or for creation of a title (disposal). It is the opinion of the Department that the public, through the advertising notice, should be made aware of the nature of the closure and its long term consequences. The advertising should also state the time and place for a public hearing. Copies of the advertisement **must** be included in the package submitted to Alberta Transportation.
- If objections are raised, either in writing or at the public hearing, Council should determine whether the objections are valid and whether they wish to continue in spite of the objections. If continuing with the closure, the rationale for the closure or cancellation must clarified in the covering letter Alberta Transportation
- Council must give first reading to the bylaw prior to submitting the signed, dated, original to the Department for approval (as per M.G.A. 22(3)).

1.2 Required Referrals

- Alberta Transportation for comments on the proposed closure, and to schedule an
 inspection of the site to ensure access to adjacent lands will not unduly impeded.
 This referral should occur at the same time as other third party referrals, well
 before the signed bylaw is forwarded for final handling and approval.
- Utility companies (telecommunications, power authorities, gas distribution etc.)
- Public Lands, Alberta Sustainable Resources, if a Statutory Road Allowance is for sale, or if the road is adjacent to Crown Lands or a water body.
- The owner/operator of any pipeline or right-of-way that crosses the subject closure area.

It is the responsibility of the municipality to ensure **all** third party interests are protected by an easement or (utility) right of way agreement, and therefore, must provide the Operations Manager, Alberta Transportation with written documentation to that effect.

1.3 Submission Package

The final package submitted to the Operations Manager, Alberta Transportation **must** include:

- Covering letter requesting the closure and rationale for the closure
- Original copy Bylaw signed and dated with first reading
- Sketch/plan of the road closure
- Copies of referral letters
- 3 copies of each utility easements (if required)
- Copies of objections (written or from the public hearing)

2nd and 3rd readings of bylaws must be within 2 years of the 1st reading and the Land Technologist, Alberta Transportation (Edmonton) notified.

{Municipality} of {Name and Number if applicable}

A Bylaw of the {Municipality} of {Name And Number} in the Province of Alberta for the purpose of closing public travel and **{choose which one applies and insert: creating title to, disposing of, leasing of}** portions of a public highway in accordance with Section 22 of the Municipal Government Act, Chapter M26.1, Revised Statutes Of Alberta 2000, as amended.

WHEREAS the lands hereafter described are no longer required for public travel, and

WHEREAS application has been made to Council to have the highway closed, and

WHEREAS the Council of the {Municipality} of {Name and Number if applicable} deems it expedient to provide for a bylaw for the purpose of closing to public travel certain roads, or portions thereof, situated in the said municipality, and therefore disposing of same, and

WHEREAS notice of the intention of Council to pass a bylaw has been given in accordance with Section 606 of the Municipal Government Act, and **{or put in dates of advertisement}}**

WHEREAS Council was not petitioned for an opportunity to be heard by any person claiming to be prejudicially affected by the bylaw

NOW THEREFORE BE IT RESOLVED that the Council of {Municipality} in the Province of Alberta does hereby close to public travel for the purpose of (choose which one applies and insert: creating title to, disposing of, leasing of) the following {described highways}, subject to rights of access granted by other legislation:

{insert proper description}

EXCEPTING THEREOUT ALL MINES AND MINERALS

Received first reading this day of, 2	20
	Chief Elected Official <seal></seal>
	Chief Administrative Official
APPROVED this day of , 20	
Approval valid for months	Minister of Transportation <seal></seal>
Received second reading this day of	, 20
Received third reading this day of	, 20
	Chief Elected Official <seal></seal>
	Chief Administrative Official 3

Date
Name Department Address Town, AB T
TOWN, AB I
Attention: Name and Title
Dear Sir or Madam:
Re: Proposed Road Closure (Road Plan ##### in XX XX-XXX-XXX-WXM)
John Doe has made an application to Council to close the road plan as described above. This matter will be dealt with before Council in a public hearing on {date and time}. We are required to notify you of this proposed closure to give you the opportunity to reply. If you have an objection or concern, we require a written reply from you by {date}, which will be forwarded with the file to Alberta Transportation.
Please direct your replies to the Council Offices at the above address, Attention: person looking after closures.
We are enclosing a copy of the map showing the proposed road allowance. If you have any further questions or concerns, please do not hesitate to contact our office.
Yours truly,

/ Enclosures

2.0 Road Closure by Resolution under Section 24 Municipal Government Act

2.1 Minimum Requirements

- A resolution may only be used by Municipal Districts, Counties, or Special Municipalities by agreement with the Minister of Transportation. It can only be used to close roads that are "a surveyed road plan which is registered at Land Titles as a Road Plan."
- The road is usually returned to the title from which it was excepted (i.e. the ¼ section). Consolidation with the adjacent land parcels may require a descriptive plan or a plan of survey. Land Titles should be consulted to ensure that the description is suitable for registration. None of these costs will be borne by the Crown.
- No advertising is necessary, but an agreement or consent <u>must</u> be obtained from the landowner(s) affected (see sample letter). If there is more than one adjacent land owner, direction from the municipality as to disposition of the road, and consent from all affected land owners is required.
- Alberta Transportation will prepare the documentation (Notification to Registrar) to transfer the road to the appropriate owner(s). Descriptions are not critical, but the municipality must provide a clear indication of the extent of the proposed cancellation.

2.2 Required Referrals

- Alberta Transportation for comments on the proposed closure, and to schedule an
 inspection of the site to ensure access to adjacent lands will not unduly impeded.
 This referral should occur at the same time as other third party referrals, well
 before the signed referral is forwarded for final handling and approval.
- Utility companies (telecommunications, power authorities, gas distribution etc.)
- Public Lands, Alberta Sustainable Resources, if the road plan is through or adjacent to Crown Land or a water body.
- The owner/operator of any pipeline or right-of-way that crosses the subject closure area.

It is the responsibility of the municipality to ensure **all** third party interests are protected by an easement or (utility) right of way agreement, and therefore, must provide the Operations Manager, Alberta Transportation with written documentation to that effect.

2.3 Submission Package

The final package submitted to the Operations Manager, Alberta Transportation **must** include:

- Covering letter requesting the closure and rationale for the closure
- Original copy Resolution signed and dated
- Sketch/plan of the road closure
- Copies of referral letters
- 3 copies of each utility easements (if required)

SAMPLE RESOLUTION

{Municipality} of {Name and Number if applicable}

A Resolution of the {Municipality} of {Name and Number if applicable} for the purpose of closing to public travel and cancelling a public highway in accordance with Section 24 of the Municipal Government Act, Chapter M26.1, Revised Statutes of Alberta 2000, as amended.

WHEREAS, the lands hereafter described are no longer required for public travel.

NOW THEREFORE be it resolved that the Council of (Municipality) of (Name and Number if applicable) does hereby close the following described road, subject to rights of access granted by other legislation.

Road Plan {Insert Registered number} within {Insert Legal description (e.g.: SE 12-56-23-4)}

Excepting Thereout All Mines And Minerals

	-	Chief Elected Official
		<seal></seal>
		- Object A 1 1 0 0 1
		Chief Administrative Official
	APPROVED this day of _	, 20
		Minister of Transportation
Approval valid for months		<seal></seal>

SAMPLE LETTER OF RESOLUTION

Date	
Name Department Address Town, AB T	
Attention: Name and Title	
Dear Sir or Madam:	
Re: Proposed Road Cancellation (Road Plan	##### in XX XX-XXX-XX-WXM)
Enclosed is a copy of the above mentioned Road name. Please be advised the municipality proportion the cancelled road will revert to the Title(s)	oses to cancel this Road Plan and that all lands
In order to proceed with the Road Plan cancellat agreement of the cancellation by signing and ret	
Yours truly,	
Jane Somebody Typist	
/cca Enclosures	
I hereby certify that I have no objections to the located in XX XX-XXX-XX-WXM	ne cancellation of Road Plan XXXXXX
Date	Signature

SAMPLE LETTER TO UTILITY COMPANY

Date
[Utility Company] Address Town AB X0X 0X0
To Whom It May Concern
Re: Proposed Road Cancellation and Closure
On behalf of the <i>municipality</i> , this letter serves as notification that the <i>municipality</i> intends to close to public travel and cancel a portion of public highway or roadway in accordance with Section 24 of the Municipal Government Act M-26.1, Revised Statutes 2000, and amendments thereto.
To be Cancelled: Road Plan, in the, as shown on the enclosed sketch.

If an easement is required to protect your interests within this road closure, please advise us. **Alberta Transportation** will be the **GRANTOR** for all easements. They will be registered at Land Titles Office in conjunction with the other road closure documents.

Please return the following to our Office within thirty (30) days.

- Three fully executed easement documents by your firm. We will forward these documents to Alberta Transportation for final execution.
- This letter signed, and granting approval of the road closure and cancellation.

If you have any questions or concerns or require further information, please do not hesitate to contact the undersigned.

Yours truly,	APPROVAL GRANTED [UTILITY COMPANY]
	Signature
/ Enclosures	Print Name
	Date:

Referral List for Road Closures

TELUS COMMUNICATIONS

Telus Communications Inc.
Real Estate Right of Way Alberta
10020 – 100 Street, 16th Floor
Edmonton, AB T5J 0N5

ATCO GAS (N. of Red Deer) 6th Floor 10035 – 105 St EDMONTON, AB T5J 2V6 Attn: Tanya Zwaan

Phone: (780) 420-5526 Fax: (780) 420-7364

ATCO Electric

Land & Properties Acquisition 12th Floor, 10035 – 105 St EDMONTON, AB T5J 2V6

ALTA GAS UTILITIES

5509 - 45 Ave LEDUC, AB T9E 6T6

ALTA LINK (Twp 35+) 26315 Twp Rd 531A ACHESON, AB T7X 5A3 Attn: Derek Stuart

Ph: (780) 948-4124 Fax: (780) 948-4132

FORTISALBERTA INC.

320-17th Ave SW CALGARY, AB T2S 2V1

Agriculture and Rural Development Business Services Branch 2nd fl JG O'Donoghue Building 7000 - 113 Street Edmonton, AB T6H 5T6 Attn: Rhonda Kuhn Land Administrator

Phone: 1-866-774-7002 ext 1

Fax: (780) 425-0843 rightofwayAB@telus.com

ATCO GAS (S. of Red Deer) 6th Floor 909 – 11 Ave SW CALGARY, AB T2R 1L8 Attn: Cheryl Smith Phone: (403) 245-7845

Phone: (403) 245-7848 Fax: (403) 245-7400

Attn: Nellie Lartey Phone: (780) 508-4673 Fax: (780) 420-5788

crossingrequests@atcoelectric.com

Attn: Alynne Kugler

Head Office Ph: (780) 986-5215

Ph: (780) 980-4976 Fax: (780) 980-6769

ALTA LINK (Twp 1 – 34)

2611 - 3 Ave SE

CALGARY, AB T2A 7W7

3rdpartyrequests@altalink.ca

Ph: (403) 387-3561 Fax: (403) 267-3455

Attn: Garry Simpson Land Services Ph: (403) 514-4241 Fax: (403) 514-4411

landserv@fortisalberta.com

Attn: Marie Chornohus Easement Supervisor Ph: (780) 427-0131 Fax: 780 422-1613

Note: A complete listing of natural gas distributors, utility companies and rural electrification associations is available from Alberta Agriculture and Food Rural Utilities Division.

If the Road Closure is affecting a water body or adjacent to Crown Land contact:

Alberta Sustainable Resource Development

Public Lands Division 5th Floor, 9915 – 108 St South Petroleum Plaza EDMONTON, AB T5K 2G8 Attn: Roadway & Reservation Unit

Phone: (780) 427-3570 Fax: (780) 422-3120

If closing and <u>SELLING</u> a Government Road Allowance contact:

Alberta Sustainable Resource Development Technical and Logistics Unit 3rd Floor, 9915 – 108 St

EDMONTON, AB T5K 2G8

Attn: Bev Cormack Ph: (780) 422-4737 Fax: (780) 422-4251

NOTE: Counties and M.D.s usually have a 1-3 month termination clause in their lease agreements, so Alberta Sustainable Resources and the pipeline companies in the area do not need to be notified of <u>leases</u> on Statutory Road Allowances.

The complete package sent to the District Operations Manager will include:

- original or certified copy of the bylaw or resolution (after first reading)
- copies of the notices sent to all interested parties
- copy of the notice published in the local newspaper (bylaws only)
- copy of the meeting minutes when the bylaw or resolution received first reading and public hearing.

ALBERTA TRANSPORTATION OPERATIONS, DISTRICT OFFICES AND MANGERS

http://www.transportation.alberta.ca/Content/docType329/Production/distaddress.pdf



Council Agenda Item	7.2	
Council Meeting Date	February 12, 2019	
Subject	Memorandum of Agreement Yard Waste Compost Disposa	I
For Public Agenda	Public Information	
Background	Each year the Town of Rimbey enters into an agreement ward Waste Compost Disposal.	vith the Town of Ponoka for
Discussion	The Town of Rimbey offers a Yard Waste Compost Disposa for the residents of Rimbey and area and there is also a Rimbey whereby they can purchase a maximum of two (2 an annual fee of \$36.00 to have the Yard Waste Compost Mondays, from the middle of May to the Middle of Octobe Public Works then trucks this yard waste to the Town Station.	a program for residents of !) bins at \$11.00 each, with st picked up. Pick up is on er.
Financial Implications	\$1.50 per cubic yard	
Attachments	Memorandum of Agreement Yard Waste Compost Disposa	
Recommendation	Administration recommends Council authorize Administration to execute the Memorandum of Agreement Yard Waste Compost Disposal with the Town of Ponoka for the period of February 1, 2019 to January 30, 2020, at a cost of \$1.50 per cubic yard.	
Prepared By:		
	Rick Schmidt, Director of Public Works	Date
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer	## 8/19 Date



Memorandum of Agreement Yard Waste Compost Disposal

Between

Town of Ponoka

(Hereinafter referred to as the "Town")

and

Town of Rimbey

(Hereinafter referred to as the "Contractor")

THIS AGREEMENT made the 1st day of February 2019. The Term of this Agreement shall be for a period of twelve (12) months (February 1, 2019 to January 31, 2020) unless otherwise extended upon mutual agreement between both parties.

WHEREAS the Town operates the Town of Ponoka's Waste Transfer Station (WTS), Yard Waste Compost Site, currently consisting of yard waste composting and the mobile equipment which is used to process the yard waste materials located at the Town's WTS.

WHEREAS the Contractor desires the Town to cooperate with the Contractor in allowing them to dispose of their yard waste compost products at the Town's WTS, Yard Waste Compost Site, in order to achieve stability and sustainability in the operation of the Contractor's waste management program.

WHEREAS the parties hereto desire to enter into an agreement whereby the Town will receive the yard waste compostable materials collected by the Contractor's yard waste compost program in accordance with the terms and conditions herein after set forth.

Quality and Quantity of Compost collected by the Contractor and delivered to the Town's WTS, Yard Waste Compost Site, are as follows:

- 1. The Contractor agrees to deliver to the Town's WTS, Yard Waste Compost Site, such products as
 - a. Leaves,
 - **b.** Grass clippings,
 - c. Mulch,
 - d. Flowers and plants,
 - e. Unscreened compost (decomposed yard waste materials),
 - f. Non-invasive weeds,
 - g. Tree and brush pruning,
 - **h.** Sod and dirt attached to sod in small quantities.
- 2. Yard waste does not include animal feces, cardboard, plastic, soil, rocks, fencing, fabric, netting and other non-vegetated landscaping and gardening waste. Please remove bagged yard waste from bags. Any material other than yard waste in the compost waste pile is not permitted.

Initials		
	Town / Contractor	



Memorandum of Agreement Yard Waste Compost Disposal

Price, Payment and Reporting

The disposal fee price for the compost products shall be \$1.50 per cubic yard. The Town will invoice the Town of Rimbey on a monthly basis.

Term

The Term of this Agreement shall be for a period of twelve (12) months --- February 1, 2019 to January 31, 2020 --- unless otherwise extended upon mutual agreement between both parties.

Governing Law

This agreement shall be governed by the laws of the Province of Alberta and the forum for all disputes shall be the Courts of the Province of Alberta. This agreement contains the entire agreement and understandings between the parties pertaining to the deposal of yard waste at the Town Waste Transfer Station. This agreement may not hereafter be added to, altered or modified except by written instrument signed by both parties. No delay or omission in the exercise of any right or remedy here under shall impair such right or remedy of be construed to be a waiver of or acquiescence in any default.

Freedom of Information and Protection of Privacy Act

While the <u>Freedom of Information and Protection of Privacy Act</u> allows persons a right of access to records in the Town's custody or control, it also prohibits the Town from disclosing personal information about an individual in certain circumstances, or business information, if disclosure could reasonably be expected to cause harm as outlined in the Act. Because of the complexity of this Act, user of the Town's waste management facilities must consider the potential that any information that is provided to the Town may be disclosed to a third party.

Health & Safety

Health and Safety are paramount on Town property. All users of the Waste Transfer Station (WTS) shall adhere to the WTS Health & Safety rules. All users of the Town's WTS will follow the directions of the Town's WTS Staff.

Initials		
	Town /	Contractor



Memorandum of Agreement Yard Waste Compost Disposal

In Witness Whereof the parties hereto have duly executed this Amendment to the Agreement as of the day and year first above written.

Town of Rimbey	Town of Ponoka
(Signature)	(Signature)
Name(Please Print)	Name(Please Print)
Title(Please Print)	Title (Please Print)
Date (Please Print)	Date(Please Print)
Witness for Town of Rimbey (If not under seal)	Witness for Town of Ponoka (If not under seal)
Witness(Signature)	Witness(Signature)
Name(Please Print)	Name(Please Print)
Title(Please Print)	Title (Please Print)
Date(Please Print)	Date (Please Print)

Initials / / Town / Contractor

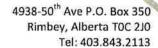


Council Agenda Item	7.3
Council Meeting Date	February 12, 2019
Subject	Town Hall Open Forum
For Public Agenda	Public Information
Background	The Town Hall Open Forum was held on Tuesday, January 15, 2019 in the main auditorium at the Peter Lougheed Community Centre. There were 34 members of the public in attendance.
Discussion	Administration collected comments from those present at the Town Hall Open Forum as well as received comments at the front counter.
Attachments	Comments from the Town Hall Open Forum
Recommendation	Administration recommends Council accept the comments from the Town Hall Open Forum, as information.
Prepared By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Chief Administrative Officer
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Date

Town Hall Open Forum 7:00 PM January 15, 2019

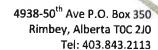
Town Resident Comments at the Microphone

- 1) One person indicated his concern with amount of work we do to clear the walking trails/paths for the few people who use them. Too much expense for the few residents.
- 2) One person spoke regarding previous tax relief bylaws and the elimination of the tax incentive to buy property and build businesses in the Town of Rimbey. We are losing business to other municipalities. Would like Council to revisit the possibility of a tax incentive for businesses. Also thanked Council for allowing commercial businesses to now take their recycle to the recycle facility.
- 3) One person spoke regarding forced labor for town maintenance. Complained about a black tandum sterling ford truck, which he indicated is a Town of Rimbey vehicle, hauling gravel to a gravel pit north of Rimbey at Twp. Rd 441 and RG Rd 15.
- 4) One person inquired if the town budget meetings will be public. Spoke about school foundation taxes being withheld by Town of Ponoka.
- 5) One person spoke regarding per diems for meals and indicated seniors don't spend that much in a week on groceries.
- 6) One person spoke regarding cats. Would like to see a cat bylaw. Sick and tired of cleaning up cat droppings from neighbors cats. We have a dog bylaw, why can't we have a cat bylaw.
- 7) One person spoke regarding the intersection at Bust Motors (Hwy 53 and Hwy 20). Is it possible to get a new stop sign with the flashing lights?
- 8) One person spoke regarding summer staff hired during summer holidays. Was concerned regarding them cutting grass when it had been cut only 3 days prior.
- 9) One person inquired if we could get solar powered flashing crosswalk markers at the corner of 50th avenue and 55 street, (Corner of Best Western and Provincial Building) similar to the new ones installed near the elementary school on 51 street and 53rd avenue.
- 10) Brenda Martin Economic Development Officer with Community Futures indicated she would search for grants for infrastructure.
- 11) One person spoke to Administration regarding sightlines at the long term care facility entrance. Can't see the oncoming traffic from either direction with cars parked on either side of the drive way.



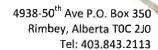


My concern or idea for the Town of Rimbey is:
hess up keep on the path for walking and more attention for our streets.
path for walking and
more attention for our
streets.
How would you implement this idea to bring it to fruition? What action would you take to alleviate your concern?
spend less on path and more on streets.
more on streets.





My concern or idea for the Town of Rimbey is:
How are you going to control the odour from
How are you going to control the Odour from our new drug law? When it effect the next
does neibourgs
How would you implement this idea to bring it to fruition? What action would you take to alleviate you concern?





My concern or idea for the Town of Rimbey is:
The city of Regina Sask, has had a
cat control and confirment By- Saw
for some years Ill seems that there
area some humans slice in this world
that realize the value and asknow legment for
the realise of song berds in communities, can use respect some of natures creatures in this tous How would you implement this idea to bring it to fruition? What action would you take to alleviate your
wee respect some of natures creatures in this tous
How would you implement this idea to bring it to fruition? What action would you take to alleviate your concern?
Eliminate the revening strongs and use the
process for control and confinment
that's law for dogs

All services to the public come at a cost.

Are you willing to see a tax increase to implement your idea or alleviate your concern? no, no, no, try and utilize the equipments being used efforiently or windly. Is there a service you feel the Town of Rimbey could do without? Stop The stupid waste of sanding the



7:00 PM January 15, 2019

JAN 17 2010 TOWN DE RIMES C

My concern or idea for the Town of Rimbey is:

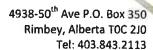
The proposed costly solution for the reduntant sewage-drain system that can become a tay payer nightman, that is focused on the Bratly house hatel intersection area may have a simple solution.

How would you implement this idea to bring it to fruition? What action would you take to alleviate your concern?

Nouldent is more practicall or simplier to have much or sement facking that would or sould fill the probable sink hole with a solid material that solve the if done with todays heavy stiff equipment just a rate or This company phone 40-302-0678, has precided such a service in town and district with positive results.

All services to the public come at a cost.

Are you willing to see a tax increase to implement your idea or alleviate your concern?				
With	or weithout provinceal government	rs		
may lea	ing, a probable "I four million dolle saved. Tenfortunatity is probley wood "eised as a driverge;" under ground, si	ud un		
ogain				
there a service	e you feel the Town of Rimbey could do without?			
there a service	e you leef the fown of kindey could do without:			







My concern or idea for the Town of Rimbey is: The waste of our tas \$ on The einess ary spreading sand and salt? when its not needed. If people cour drive safely How would you implement this idea to bring it to fruition? What action would you take to alleviate your concern? Common Sense es there not a fulure problem when all the sand that was hes in & a the street drains, plug up the whole system?

All services to the public come at a cost.

Jax	increase is usually weasted on a
Try	the simple solutions ferse.
	vice you feel the Town of Rimbey could do without?
tax	increase.



4938-50th Ave P.O. Box 350^o Rimbey, Alberta TOC 2J0 Tel: 403.843.2113

RECEIVED

JAN 2 2 2019

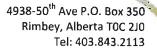
TOWN OF RIMBEY

7:00 PM January 15, 2019

My concern or idea for the Town of Rimbey is:

- Unsigh premises through the town- Get rid of junk-vehicles - parts from front yards - back yards & alleys . . Enforce the by laws - . or fines ... as well as overgrown regotation-trees limbs - back alleys as well-- Weeds in rockery a had lipple & long grass between hed lipple & the old Rimbuy All East Record building on the corner- Clean up - please - Empty Commercial lots on pious woods, - Incertibe for new buildings on Commercial a residential lot for tap

purposes - possibility of tax break for 3-5 yrs -How would you implement this idea to bring it to fruition? What action would you take to alleviate your concern? - These old buildings (residential) need to be purchased & rested out - fire traps & some unsavory lenters. New buildings bring in better revenue - Unsightly plemises if the land owner Doso not want to do anything I even with out of control vegetation-bring in a professional personal & bill against property tages . these folks und work with a By-laws officier - great to own rental properties a collect Dy do nothing in return .. Not fain to the neighbors __





RECEIVED
JAN 2 2 2019
TOWN OF RIMBEY

TOWN HALL OPEN FORUM 7:00 PM January 15, 2019

My concern or idea for the Town of Rimbey is This was done mid 1990's -
Have ALL of Main Street Feared clear sidewalks & store fronts - & all
store front windows - Rimber needs refreshing appeal to vistors -
Rimbeytes - Fresh Curb appeal . Main street is grungy + especially when
the wind blows! Do this once a year- what a difference it would be
- Walking trails are excellent - winter time wall seasons . Many thanks.

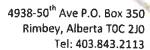
How would you implement this idea to bring it to fruition? What action would you take to alleviate your concern?

This project was done through "Communities in Bloom " each business approache	N
to pay 1-1. 50 3g. foot of store frontage - followed by a professional window	8
Washer- 1st side of street down on Sat & the other side done Junday -	i.
Steamtruck & operator pd. through this program. Two businesses that	ē.
did not pay - Happy Valley & Oberhammer Funeral - Some folks did not K	กอเป
red rock in centre of some sidewalks	
Walking trails - well done for winter time - enjoyable ++	

All services to the public come at a cost.

Are you willing to see a tax increase to implement your idea or alleviate your concern?

Taxes a	re high	in Rimber	1- The	Kansas	Ridge	Condos	ME ON
Highway	20 ria	dienlous fo	r proper	ty owne	d- 8	арриц	2100-
\$ 2200.	per unit	- certainl	y not 1	nuch pr	perty	an in	dividual
owrs - o	Wow.				•		
Is there a servi	ce you feel th	e Town of Rimbe	ey could do w	rithout?			
							-





7:00 PM January 15, 2019

JAN 2 3 2019 TOWN OF RIMBEY

JANYARY 22, 2019

My concern or idea for the Town of Rimbey is:

WENEED CATS TO KILL MICE. IF YOU WANT RODENTS EVERY WHERE IN RIMBEY START A CAT BY LAW. THE CAT NEED TO BE LEFT ALONE.
IF YOU WANT RODENTS EVERY WHERE IN
RIMBEY START A CAT BY LAW. THE CAT
NEED TO BE LEFT ALONE.
THANK YOU
_ FOIP 17(1)
FOIP 17(1) How would you implement this idea to bring it to fruition? What action would you take to alleviate you
concern?



REQUEST FOR DECISION

Council Agenda Item	7.4
Council Meeting Date	February 12, 2019
Subject	Policy 1301 Country Residential Mill Rate
For Public Agenda	Public Information
Background	Policy 1301 County Estates Residential Mill Rate was originally brought before Council in April of 2005. In the original policy it states the policy will be reviewed in five years. This policy is in regards to those properties which were annexed in 2003 and have not changed the use of their properties, but have subdivided the property. It should also be noted these properties are not on Town of Rimbey water or sewer.
Discussion	In reviewing Policy 1301 Administration has made some clerical corrections to match wording in the Property Tax Bylaw. Wording with a strikethrough will be removed.
Relevant Policy/Legislation	Policy 1301
Attachments	Policy 1301 Country Residential Mill Rate
Recommendation	Administration recommends Council approve Policy 1301 Country Residential Mill Rate, as presented.
Prepared By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Date
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Date



Town of Rimbey Policy Manual

Title: Country	Policy No:	1301		
Date Approved: Resolution No:			:	
Date Effective:				
To create a mill rate for those residential properties that were annexed in 200 and have not changed the use of their properties, but have simply subdivide their property.				
Policy Statement:				
annexed in 2003 and ha	dential mill rate will be established for al eve not changed the use of their properties, sidential mill rate will be based on the curr	but have subdivided	d the property.	
When those annexed residential properties change use or tie in to the town's water or sewer systems, they will be charged the regular residential mill rate.				
This policy will be review	red in five years time.			
For subdivisions of vac- incentives as allowed for	ant properties that were annexed in 2003, in Bylaw No. 749/03	they will be eligib	ole for the tax	
Initial Policy Date:	April 27, 2005 Res	olution No: 1	41/05	
Revision Date:				
Revision Date:				



REQUEST FOR DECISION

Council Agenda Item	8.1		
Council Meeting Date	February 12, 2019		
Subject	Department Reports		
For Public Agenda	Public Information		
Background	Department managers supply a report to Council, bi-monthly advising Council of the work progress for the time period.		
Attachments	8.1.1 Chief Financial Officer Report – Accounts Payable Listing		
Recommendation	Motion by Council to accept the report from the Chief Financial Officer, as information.		
Prepared By:	Wanda Stoddart Chief Financial Officer Date		
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Chief Administrative Officer		

Town of Rimbey 2019

Accounts Payable Cheque List

From: 01-Jan-2019 To: 06-Feb-2019

Vendor Name	Purpose	Cheque	Date	Amount
Eastlink	cable - CC	PAW5040	24-Jan-2019	86.31
LAPP	LAPP - FCSS Jan.16/19 (Dec.24/18 - Jan.6/19)	PAW5041	24-Jan-2019	1147.21
LAPP	LAPP - Jan.25/19 biweekly payroll (Jan.6-19/19)	PAW5042	24-Jan-2019	7879.07
LAPP	LAPP - Jan.11/19 (Dec.23/18 - Jan.05/19)	PAW5043	24-Jan-2019	7436.37
Canada Revenue Agency	Jan.11/19 - RP0001 / 02	PAW5044	24-Jan-2019	16849.29
Canada Revenue Agency	CRA - Jan.25/19 (Jan.6-19/19)	PAW5045	24-Jan-2019	15899.09
Meridian OneCap Credit Corp	copier lease	PAW5046	24-Jan-2019	1977.15
Telus Communications Inc.	phone - Beatty House - Jan.10/19	PAW5047	24-Jan-2019	69.86
Telus Communications Inc.	phone - Jan.10/19	PAW5048	24-Jan-2019	69.58
Telus Communications Inc.	phone - Jan.10/19	PAW5049	24-Jan-2019	69.58
Telus Communications Inc.	internet	PAW5050	24-Jan-2019	101.85
Telus Communications Inc.	Jan.10/19 - Town - phone	PAW5051	24-Jan-2019	1902.14
Jim Pattison Lease	Bylaw - lease	PAW5052	24-Jan-2019	1677.11
ENCON Group Inc.	Jan. & Feb. 2019 - ENCON Benefits	PAW5053	24-Jan-2019	8819.56
LAPP	LAPP Pension payment - Jan. 2019 - monthly	PAW5054	31-Jan-2019	745.36
LAPP	LAPP - FCSS - Jan.30/19 (Jan.7-20/19)	PAW5055	31-Jan-2019	1147.21
LAPP	LAPP pension payment for Feb.8/19 (biweekly		06-Feb-2019	7879.07
Canada Revenue Agency	RP0001 / 02 - Feb.8/19 deductions	PAW5057	06-Feb-2019	16489.88
Abbott, Kelly	ccc, , cz , cb.o, ,c doddollono	44217	24-Jan-2019	25.00
Air Liquide Canada Inc.		44218	24-Jan-2019	113.09
Alberta Urban Municipalities		44219	24-Jan-2019	3470.25
Alberta Water & Wastewater		44220	24-Jan-2019	179.99
AMSC Insurance Services Ltd.		44221	24-Jan-2019 24-Jan-2019	78.08
AN Adventure Distribution &		44222	24-Jan-2019	78.08 72.77
Behren Signs		44223		
Buwaida, Anko		44223	24-Jan-2019 24-Jan-2019	211.05
Capital H2O Systems Inc.		44225		25.00
Cast-A-Waste Inc.		44226	24-Jan-2019	321.30
Coulthard, John W.		44227	24-Jan-2019	9397.50
Davis, Vanessa		44227	24-Jan-2019	40.00
Exova Canada Inc.			24-Jan-2019	25.00
Expert Security Solutions		44229	24-Jan-2019	177.28
Federation of Canadian		44230	24-Jan-2019	167.64
Hi-Way 9 Express Ltd.		44231	24-Jan-2019	573.52
Hillis, Lori		44232	24-Jan-2019	88.15
Kreutz, Dave		44233	24-Jan-2019	290.52
LOR-AL SPRINGS LTD.		44234	24-Jan-2019	94.49
		44235	24-Jan-2019	16.50
MLA Benefits Inc.		44236	24-Jan-2019	1511.22
Municipal Property Consultants		44237	24-Jan-2019	3583.13
Neptune Technology Group		44238	24-Jan-2019	5493.60
Pacific Tier Solutions Inc.		44239	24-Jan-2019	1574.87
Pankiw, Rick		44240	24-Jan-2019	91.84
Parkland Regional Library		44241	24-Jan-2019	5559.16
Rimbey & District Victim Services		44242	24-Jan-2019	500.00
Rimbey 4-H Club	Cancelled	44243	24-Jan-2019	500.00 *
Rimbey Chamber Of Commerce		44244	24-Jan-2019	262.50
Rimbey Electric		44245	24-Jan-2019	168.00
Rimbey Family & Community		44246	24-Jan-2019	57365.00
Rimbey Implements Ltd.		44247	24-Jan-2019	162.12

Town of Rimbey 2019

Accounts Payable Cheque List

From: 01-Jan-2019 To: 06-Feb-2019

Vendor Name	Purpose	Cheque	Date	Amount
Rimbey Municipal Library		44248	24-Jan-2019	23875.00
Rimbey Sleigh Wagon and		44249	24-Jan-2019	500.00
Rimbey TV & Electronics 1998		44250	24-Jan-2019	26.25
Rimbey Women's Conference		44251	24-Jan-2019	500.00
RJ Plumbing and Heating		44252	24-Jan-2019	1474.20
Rural Municipalities of Alberta	Cancelled	44253	24-Jan-2019	1164.64
Socan		44254	24-Jan-2019	117.52
Star Granite and Bronze		44255	24-Jan-2019	414.65
Stationery Stories & Sounds		44256	24-Jan-2019	89.72
Tagish Engineering Ltd.		44257	24-Jan-2019	8427.50
Tirecraft Rimbey Inc.		44258	24-Jan-2019	57.75
Town Of Rimbey		44259	24-Jan-2019	1000000.00
Uni First Canada Ltd.		44260	24-Jan-2019	159.20
United Farmers Of Alberta		44261	24-Jan-2019	314.14
Wolseley Industrial Canada INC		44262	24-Jan-2019	1058.60
Longhurst Consulting		44263	25-Jan-2019	1575.00
Rimbey 4-H Club		44264	25-Jan-2019	500.00
Rural Municipalities of Alberta		44265	25-Jan-2019	207.30
Wolseley Industrial Canada INC		44266	25-Jan-2019	957.34
556436 Alberta Ltd.		44267	31-Jan-2019	147.00
Blum, Matthew		44268	31-Jan-2019	25.00
Canadian Pacific Railway		44269	31-Jan-2019	248.00
City Of Red Deer		44270	31-Jan-2019	2000.00
Digitex Inc.		44271	31-Jan-2019	31.52
Glover International Trucks Ltd.		44272	31-Jan-2019	112.11
Kansas Ridge Mechanical Ltd.		44273	31-Jan-2019	160.13
Lifesaving Society		44274	31-Jan-2019	100.13
M & M Refrigeration		44275	31-Jan-2019	
Municipal Property Consultants		44276	31-Jan-2019	420.00 3583.13
Pipke, Kayleigh		44277	31-Jan-2019	
Ponoka County			31-Jan-2019	650.00
Rimbey Art Club		44278		3663.50
Rimbey Historical Society		44279 44280	31-Jan-2019	1630.00
Rimbey Janitorial Supplies			31-Jan-2019	257.04
RJ Plumbing and Heating		44281	31-Jan-2019	284.55
Rural Municipalities of Alberta		44282	31-Jan-2019	275.10
Stationery Stories & Sounds		44283	31-Jan-2019	538.73
Uni First Canada Ltd.		44284	31-Jan-2019	1345.00
Visotto, Chelsea		44285	31-Jan-2019	63.46
Wearpro Equipment & Supply Ltd.		44286	31-Jan-2019	25.00
Alberta Elevating Devices &		44287	31-Jan-2019	265.67
AN Adventure Distribution &		44288	06-Feb-2019	280.35
Animal Control Services		44289	06-Feb-2019	81.11
Buist Motor Products Ltd.		44290	06-Feb-2019	1428.00
		44291	06-Feb-2019	171.62
Digitex Inc.		44292	06-Feb-2019	492.22
Expert Security Solutions		44293	06-Feb-2019	917.92
Gloria's Alterations		44294	06-Feb-2019	149.10
Nikirk Bros. Contracting Ltd.		44295	06-Feb-2019	536.81
Parkland Community Planning		44296	06-Feb-2019	504.00

Town of Rimbey 2019

Accounts Payable Cheque List

From: 01-Jan-2019 To: 06-Feb-2019

Vendor Name	Purpose	Cheque	Date	Amount
Pitney Bowes		44297	06-Feb-2019	155.17
Recreation Facility Personnel		44298	06-Feb-2019	441.00
Rimbey Janitorial Supplies		44299	06-Feb-2019	2457.42
Stationery Stories & Sounds		44300	06-Feb-2019	1905.75
Superior Safety Codes Inc.		443 01	06-Feb-2019	303.45
TAXervice		44302	06-Feb-2019	4611.60
Town Of Rimbey		44303	06-Feb-2019	1416.72
Vicinia Planning & Engagement	•••	44304	06-Feb-2019	1323.00
		106 c	heques for	\$1,255,138.61



REQUEST FOR DECISION

Council Agenda Item	8.2	
Council Meeting Date	February 12, 2019	
Subject	Boards/Committee Reports	
For Public Agenda	Public Information	
Background	Various Community Groups supply Minutes of their board meetings to Council for their information.	
Attachments	 8.2.1 FCSS/RCHHS Board Meeting Minutes of December 20, 2018 8.2.2 Tagish Engineering Ltd. Project Status Updates for January 17, and January 31, 2019 8.2.3 Rimoka Housing Foundation Board Meeting Minutes December 12, 2018 8.2.4 Rimbey Municipal Library Board Meeting Minutes of February 4, 2019 	
Recommendation	Motion by Council to accept the FCSS/RCHHS Board Meeting Minutes of December 20, 2018, Tagish Engineering Ltd. Project Status Updates for January 17, and January 31, 2019, Rimoka Housing Foundation Board Meeting Minutes of December 12, 2018, and the Rimbey Municipal Library Board Meeting Minutes of February 4, 2019 as information.	
Prepared By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Date	
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Chief Administrative Officer	

Family and Community Support Services (FCSS) Rimbey Community Home Help Services (RCHHS) BOARD MEETING MINUTES December 20, 2018 10:00 a.m. Rimbey Provincial Building

PRESENT:

N. Hartford, Chairperson
B. Coulthard, Board Member
M. Josephison, Board Member
G. Rondeel, Board Member
F. Pilgrim, Board Member
I. Steeves, Vice Chairperson

K. Maconochie, Recording Secretary P.Makofka, Exectuive Director D. Noble, Board Member R. Schaff, Board Member

REGRETS:

1. CALL TO ORDER

The meeting was called to Order by: N. Hartford at 10:10 a.m.

2. APPROVAL OF AGENDA

18-12-01 MOTION: By: I. Steeves: That the agenda is adopted with the following additions:

- 10.7 Trishaw
- 10.8 Nazarene Church
- 14.2 Thank you note

CARRIED

3. PREVIOUS MEETING MINUTES - November 15, 2018

18-12-02 MOTION: By: F. Pilgrim: That the Minutes of the November 15, 2018 Board Meeting be adopted as presented.

CARRIED

- 4. BUSINESS ARISING FROM THE MINUTES
- 5. OLD BUSINESS
 - 5.1 Kinsmen Christmas Party
 - 5.2 FCSSAA Conference
 - 5.3 Year End Expenditures
- 6. FINANCE
 - 6.1 December 20, 2018 Finance Committee Meeting Highlights

18-12-03 MOTION: By: B. Coulthard: That the Highlights of the December 20, 2018 Finance Committee Meeting be accepted as information.

CARRIED

6.2 Signing Authority

18-12-04 MOTION: By: D. Noble: To remove Irene Wegman from her signing authority on all FCSS/RCHHS accounts. That MaryAnn Josephison, Nancy Hartford, Peggy Makofka, Irene Steeves and Rod Schaff have signing authority on all FCSS/RCHHS bank accounts.

CARRIED

- 7. WRITTEN REPORTS
 - 7.1 Monthly Board Reports
 - 7.2 Parent Link Centre
 - 7.3 Big Brothers Big Sisters quarterly.
 - 7.4 Catholic Social Services quarterly.

18-12-05 MOTION: By: D. Noble: To accept the Monthly Board Reports as information.

CARRIED

QUALITY IMPROVEMENT/RISK MANAGEMENT COMMITTEE –

18-12-06 MOTION: By: I. Steeves: To accept the following changes to the policies as recommended by the Quality Improvement/Risk Management Committee.

- ADS1264.12 Release Form not applicable to ADS Program (RESCIND)
- ADM 264.12 Release Form duplicate of ADM 266.12 Release Form (RESCIND)
- PER-424-04 Quality Improvement/Risk Management REVISED
- Quality Improvement/Risk Management TERMS OF REFERENCE REVISED
- ADM 261.09 Financial Procedures (Brenda to draft revisions)
- Medication Security (REVISED)
- JD-097.17 Falls Prevention Coordinator (revise as Ad Hoc Special Projects Coordinator)
- JD-096.17 Falls Prevention Committee (revise as Ad Hoc Special Projects Committee)

CARRIED

- 9. DIRECTOR'S REPORT
 - 9.1 Rural Health Professionals Action Project
 - 9.2 Blindman Youth Action Society
 - 9.3 Early Childhood Coalition
 - 9.4 Palliative Care Council
 - 9.5 Alberta Continuing Care Association
 - 9.6 Community Coordinated Response Elder Abuse
 - 9.7 Alberta Emergency Management Summit
 - 9.8 Young Parent Outreach

18-12-07 MOTION: By: D. Noble: That the Director's Report is accepted as information.

CARRIED

10. NEW BUSINESS

10.1 Hazard Identification Form for 2018

18-12-08 MOTION: By: D. Noble: That the Hazard Identification Form for 2018 - 2019 be updated with the following additions to the 2017 Form.

- -Correct the priority numbers on Hazard ID #1, from a two to a three and on Hazard ID #3, from a four to a two on the 2017 Hazard ID.
- -Keep the three hazards as listed on the 2017 Hazard ID Form on the 2018 Hazard ID Form.
- -Add Hazard #4, "Threats to Board Members, liable accusations". Low likelihood, magnitude and history, so therefore a priority #3.

CARRIED

- 10.2 Board Governance Tool Survey
- 10.3 Victim Services Gala

18-12-09 MOTION: By: M. Josephison: That 2 tables be purchased for the 2019 Victim Services Gala at the expense of the agency for Board members, staff and guests to enjoy.

CARRIED

- 10.4 WCB Discount
- 10.5 RCHHS By laws

18-12-10 MOTION: By: I. Steeves: That the notice of Special resolution was served on Nov. 15, 2018 to all members and that the existing by laws for Rimbey Community Home Help Services Association be repealed and replaced with the new bylaws as attached.

CARRIED

10.6 In-Camera Session

18-12-11 MOTION: By: D. Noble: To go "In Camera" for discussion of Disclosure harmful to business interest of a $3^{\rm rd}$ party.

CARRIED

18-12-12 MOTION: By: D. Noble: To come out of "In Camera".

CARRIED

10.7 Trishaw

18-12-13 MOTION: By: R. Schaff: To proceed with the \$500.00 deposit to purchase a Trishaw from Cycles Teussant.

Seconded by: I. Steeves

CARRIED

M. Josephison left the meeting at 11:25 a.m.

10.8 Nazarene Church

B. Coulthard will go and talk to the Nazarene Church Board about our concerns regarding a fire exit and the options to address this concern, at the expense of FCSS, in the New Year.

- 11. Progress Report on 2017-2019 Operational Plan no report
- 12. Workplace Health & Safety Committee next Meeting April 25, 2018
- 13. Review of Statistics
 - 13.1 2018 Monthly Program Statistics report
 - 13.2 AHS Contracted HC and Private HS Client Stats combined 2018
 - 13.3 AHS (HC) & Private (HS) billing 2014-2018
 - 13.4 AHS (HC) Client Totals & Hours 2014-2018
 - 13.5 Private (HS) Client Totals & Hours 2014-2018
 - 13.6 Food Bank Hamper Stats 2014-2018
 - 13.7 Client Safety Reports quarterly- no report

18-12-14 MOTION: By: B. Coulthard: To accept the review of the above reports and statistics as information.

CARRIED

- 14. CORRESPONDENCE
 - 14.1 December Staff Newsletter
 - 14.2 Thank you note
- NEXT MEETING DATE: FCSS Regular Board Meeting February 7, 2019
 FCSS/RCHHS AGM March 28, 2019
- 16. ADJOURNMENT

18-12-15 MOTION: By: D. Noble: That the FCSS Board meeting adjourns at 11:45 a.m.

CARRIED

17. BOARD SHARING TIME

N. Hartford, Chairperson

K. Maconochie, Recording Secretary



PROJECT STATUS UPDATES

January 17, 2019

Date	Project Manager	Status Update
Town of Rimbey		
Project: RBYM00000.1	8 RB00 - 2018 Genera	al Engineering
December 10, 2018	Matichuk, Gerald	Tagish is preparing release of hold back on the 2018 - Hydrant & Valve Replacement program.
January 7, 2019	Matichuk, Gerald	Tagish is working with staff to complete the application for the wastewater lagoon facilities renewal. Waiting for the expiration of the holdback period to expire as stipulated in the lien legislation for the 2018 - Hydrant & Valve Replacement program.
January 16, 2019	Matichuk, Gerald	Holdback was released on the 2018 - Hydrant & Valve Replacement program. This will be the final update for this project.
Project: RBYM00000.1	9 RB00 - 2019 Genera	al Engineering
January 16, 2019	Matichuk, Gerald	Tagish is working with Public works staff in completing the Wastewater System update approval application.
Project: RBYM00126.0	0 RB126 - 2015 New	
December 10, 2018	Matichuk, Gerald	Alberta Environment and Parks requires that all concerns related to the Town of Rimbey, using Well PW17-15 as a ground water source had to be filed by December 6, 2018. Waiting for approval from Alberta Environment and Parks to use PW17-15 as a production well.
January 7, 2019	Matichuk, Gerald	The require thirty (30) day filing period as stipulated by Alberta Environment has expired. The Town has not received any submission from persons who may be directly affected by the application to use Well PW17-15 as a production well. Alberta Environment and Parks are reviewing the application.
January 16, 2019	Matichuk, Gerald	Alberta Environment and Parks are reviewing the application. (Dec 10, 2018 - Jan 16, 2019).
Project: RBYM00133.0	0 RB133 - 2017 NE La	goon Outlet Ditch Upg
December 10, 2018	Matichuk, Gerald	Smittron Earthworks has completed work related to cleaning out the NE Lagoon Outlet Ditch from Sta. 0+670 to Sta. 5+320. The contractor is working on installing rip-rap on the farm crossing culverts. Final cleanup, fence construction, Twp Road 424 construction crossing, and grass seeding will be completed in the spring of 2019.
January 7, 2019	Matichuk, Gerald	SmitIron Earthworks has completed work related to cleaning out the NE Lagoon Outlet Ditch from Sta. 0+670 to Sta. 5+320. The contractor has installed rip-rap on the farm crossing culverts. The Contractor has installed a perimeter fence on all properties to keep livestock contained. Final cleanup, fence construction, Twp Road 424 construction crossing, and grass seeding will be completed in the spring of 2019.
January 16, 2019	Matichuk, Gerald	Progress payment was submitted for all work completed in 2018. Tagish is working with the land owners in selecting a grass mix complementary to the low peak soil adjacent to the Outlet Ditch.
Project: RBYM00134.0		-
December 10, 2018	Matichuk, Gerald	Tagish is working on preparing documentation to release the holdback for the 2018 - Street Improvement program.
January 7, 2019	Matichuk, Gerald	Waiting for the expiration of the holdback period as stipulated in the lien legislation.
January 17, 2019	Matichuk, Gerald	Holdback was released on the 2018 - Street Improvement program. This will be the final update for this project.
Project: RBYM00135.0	0 RB135 - Standby Ge	
January 7, 2019	Matichuk, Gerald	Waiting for Frontline Compression Services Inc. to provide a price quotation for the supply and installation of a standby generator for the Community Center (Dec 6, 2018 - Jan 2, 2019).
January 16, 2019	Matichuk, Gerald	Town staff are working with Fortis to confirm peak power demand for the Curling Club building. Frontline Compression Services Inc. is working with HighLine Electrical Constructors Ltd. in provided a price quotation for the supply and installation of a standby generator for the Community Center (Dec 6, 2018 - Jan 16, 2019).



PROJECT STATUS UPDATES

January 31, 2019

Date	Project Manager	Status Update	
Town of Rimbey	managor	opulio	
	.18 RB00 - 2018 Genera	al Engineering	
January 7, 2019	Matichuk, Gerald	Tagish is working with staff to complete the application for the wastewater lagoon facilities renewal. Waiting for the expiration of the holdback period to expire as stipulated in the lien legislation for the 2018 - Hydrant & Valve Replacement program.	
January 16, 2019	Matichuk, Gerald	Holdback was released on the 2018 - Hydrant & Valve Replacement program. This will be the final update for this project.	
-	19 RB00 - 2019 Genera	al Engineering	
January 16, 2019	Matichuk, Gerald	Tagish is working with Publicworks staff in completing the Wastewater System update approval application.	
January 30, 2019	Matichuk, Gerald	- Tagish is working with Vicina Planning on various development concerns.	
		- Tagish is assisting Publicworks staff in completing the Wastewater System update approval application.	
Project: RBYM00126.	00 RB126 - 2015 New 1	Water Well Ph 1	
January 7, 2019	Matichuk, Gerald	The require thirty (30) day filing period as stipulated by Alberta Environment has expired. The Town has not received a submissions from persons who may be directly affected by the application to use Well PW17-15 as a production well. Alberta Environment and Parks are reviewing the application.	
January 16, 2019	Matichuk, Gerald	Alberta Environment and Parks are reviewing the application. (Dec 10, 2018 - Jan 16, 2019).	
January 30, 2019	Matichuk, Gerald	Alberta Environment and Parks are reviewing the application. (Dec 10, 2018 - Jan 30, 2019). AMEC is assisting by supplying additional information as requested by Alberta Environment.	
Project: RBYM00133.	00 RB133 - 2017 NE La	agoon Outlet Ditch Upg	
January 7, 2019	Matichuk, Gerald	SmithIron Earthworks has completed work related to cleaning out the NE Lagoor Outlet Ditch from Sta. 0+670 to Sta. 5+320. The contractor has installed rip-rap on the farm crossing culverts. The Contractor has installed a perimeter fence on all properties to keep livestock contained. Final cleanup, fence construction, Twp Road 424 construction crossing, and grass seeding will be completed in the spring of 2019.	
January 16, 2019	Matichuk, Gerald	Progress payment was submitted for all work completed in 2018. Tagish is working with the land owners in selecting a grass mix complementary to the low peak soil adjacent to the Outlet Ditch.	
January 30, 2019	Matichuk, Gerald	On February 5, Access Land and Tagish are scheduled to met with Kim Olsen (land owner adjacent to the Outlet Ditch) to discuss construction concerns Tagish is working with the land owners (adjacent to the Outlet Ditch) in selecting a grass seed mix complementary to the low peat soil adjacent to the Outlet Ditch.	
-	00 RB134 - 2018 Street	·	
January 7, 2019	Matichuk, Gerald	Waiting for the expiration of the holdback period as stipulated in the lien legislation.	
January 17, 2019	Matichuk, Gerald	Holdback was released on the 2018 - Street Improvement program. This will be the final update for this project.	
	00 RB135 - Standby Ge		
January 7, 2019	Matichuk, Gerald	Waiting for Frontline Compression Services Inc. to provided a price quotation for the supply and installation of a standby generator for the Community Center (Dec 6, 2018 - Jan 2, 2019).	
January 16, 2019	Matichuk, Gerald	Town staff are working with Fortis to confirm peak power demand for the Curling Club building. Frontline Compression Services Inc. is working with HighLine Electrical Constructors Ltd. in provided a price quotation for the supply and installation of a standby generator for the Community Center (Dec 6, 2018 - Jan 16, 2019).	
January 30, 2019	Matichuk, Gerald	Frontline Compression Services Inc. and HighLine Electrical Constructors Ltd. have been supplied with information related to the peak demand load for the Community Center.	

Project: RBYM00136.00 RB136 - 2019 Street Improvements

January 30, 2019

Matichuk, Gerald

Tagish is working on preparing the Tender documents.



BOARD MEETING Wednesday, December 12, 2018 9:00 am Valley View Manor, Rimbey

PRESENT:

L. Curle

T. Dillon

B. Liddle

S. Lyon

D. MacPherson

R. Pankiw

P. Hall, CAO

W. Sheppard, Recorder

ABSENT:

P. McLauchlin

CALL TO ORDER 1.

B. Liddle, Board Chair called the meeting to order at 9:02 a.m.

2. ADOPTION OF AGENDA

P. Hall requested the addition to Item 8.1 of the Employee Terms & Conditions.

MOVED

by R. Pankiw that the Board meeting agenda be adopted with the addition. (RHF 18-12-01)

Carried

3. APPROVAL OF MINUTES

MOVED

by L. Curle the Board accept the minutes of the October 31, 2018 Board meeting. (RHF 18-12-02)

Carried

4. FINANCIAL REPORTS

P. Hall provided an overview of the financial reports for the nine months ending September 30, 2018 and the ten months ending October 31, 2018.

MOVED

by T. Dillon that the Board accept the Statement of Financial Position for the nine months ending September 30, 2018 and the ten months ending October 31, 2018 as information. (RHF 18-12-03)

Carried

MOVED

by R. Pankiw that the Board accept the Financial Statements for the nine months ending September 30,

2018 as information. (RHF 18-12-04)

Carried

MOVED

by L. Curle that the Board accept the Financial Statements for the ten months ending October 31, 2018

as information. (RHF 18-12-05)

Carried

MOVED

by R. Pankiw that the Board accept the Cash in Bank report as information. (RHF 18-12-06)

Carried

MOVED

by L. Curle that the Board accept the Cheque Registers, Online and Pre-authorized Payment register and

the Endowment Account expenditures as presented. (RHF 18-12-07)

Carried

pg. 1

5. CAO REPORT

P. Hall provided an overview of each facilities occupancy.

As we are ahead of budget in our provincial housing portfolio, the maintenance department has been able to complete some needed building improvements this year providing us the opportunity to address some additional more expensive maintenance issue in next year's budget. The maintenance department is also in the process of completing a multi-year capital plan for all our buildings.

Resident meetings at all the buildings have begun.

MOVED

by S. Lyon that the Board accept the CAO report as information. (RHF 18-12-08)

Carried

6.

STANDING AGENDA ITEMS

SAFETY

We completed our external COR audit the first week of December, which was more intrusive with the updated OH&S regulations.

HOUSING FIRST

P. Hall reviewed the information provided to the Board on the Housing First program and outlined some of the information from meetings with our community organizations. There may be opportunities in our communities to address a variety of high risk situations or alternative methods of assistance to people in need in conjunction with other organizations if the Foundation wishes to investigate further.

MOVED

by T. Dillon that the Rimoka Housing Foundation aggressively investigate the sale of the Ponoka Rising Sun Clubhouse building. (RHF 18-12-09)

Carried

7.

NEW BUSINESS & CORRESPONDENCE

2019 BUDGET DISCUSSION

The Provincial Housing Budget deficit is the same as 2018, however budget amounts have been transferred to better align with our operations in wages and operating.

The Legacy Place budget is the same as last year with a zero budget and a \$0.25 per square foot increase in operating fees to residents.

Our Lodge Budget is presented with the completion of Valley View Manor and full occupancy in 2019.

There is a higher increase in the budget for wages then other areas as we increase our hourly rates to be competitive with other employers in our communities. The proposed 3.0% increase would be effective March 1st as per the salary grid provided.

MOVED

by R. Pankiw that the Board Chair and Board Vice-Chair complete a CAO review by the end of January and provide to the Board. (RHF 18-12-10)

Carried

The Lodge budget has an operational deficit of \$229,000 and the capital budget will be provided in the new year.

pg. 2

The 2019 requisition will remain the same as last year at \$425,000.

MOVED

by S. Lyon to approve the 2019 Lodge Operational Budget, Legacy Place Budget and the Provincial Housing Budget as presented. (RHF 18-12-11)

Carried

The Employee Terms and Conditions have been amended so the night shift premium for shifts that begin during 6:00 am – 6:00 pm will receive the premium for the entire length of the shift, instead of only the hours worked.

MOVED

by T. Dillon that the amendments to the Employee Terms and Conditions be approved. (RHF 18-12-12)

Carried

WOLF CREEK SUBDIVISION DRAWINGS

P. Hall provided information on the costs regarding two access options to the subdivision property.

POLICY HS-11 ACCIDENT AND INCIDENT INVESTIGATION

These two policies are a result of our COR audit.

MOVED

by R. Pankiw to approve policy HS-11 Accident and Incident Investigation. (RHF 18-12-13)

Carried

POLICY HS-12 PERSONAL PROTECTIVE EQUIPMENT

MOVED

by S. Lyon to approve policy HS-12 Personal Protective Equipment. (RHF 18-12-14)

Carried

POLICY CS-17 MAXIMUM RENTS

The maximum rent policy is to formalize the maximum rent for each of our social housing properties.

MOVED

by L. Curle to approve policy CS-17 Maximum Rents. (RHF 18-12-15)

Carried

8. NEXT MEETING

The next meeting is scheduled for January 16th at Legacy Place in Ponoka at 9:00 a.m.

MOVED

by S. Lyon that the meeting adjourn at 10:54 am. (RHF 18-12-16)

Carried

Bryce Liddle, Board Chair

Peter Hall, CAO

Date Signed

Date Signed

Rimbey Municipal Library Board Meeting Monday February 4,2019. (7:00 p.m.)

Present: Darlene Bauer, Mike Boorman, Bev Ewanchuk, Jean Keetch, Paul Payson, Marg

Ramsey, Desiree Vandenhoven Away: Erika Cissel

Call to Order: 7:08 p.m.

Minutes from the Last Meeting - The minutes were read and Desiree moved that we adopt the minutes as read. All in favor

Consent Agenda Items:

- 1. Librarians Report
- 2. Financial Report
- 3. Correspondence There was a letter from ATB asking if we'd like to purchase a GIC.

Darlene approved the Consent Agenda Items. - All in favor.

Business Arising from the Minutes

- 1. Performance Review Bev has completed the report and gave it to Jean to review.
- March 16th Event Very few tickets have been sold Jean will take tickets to a Forshee event this weekend. A new liquor license needs to be purchased. As for decorations, we will finalize that at our next meeting.

New Business

- 1. Annual Report Jean has been given an extension to complete it.
- 2. Interest Rates for a GIC for our Building Fund Desiree will look into getting one for next months' meeting.
- 3. DVD Space Solution Jean has been looking to purchase thinner cases and drawers which will help solve the problem of overcrowding.
- 4. Financial Book Review we need a new accountant to review our books for 2018. Michael Boorman moved that Dawn Nawrot review our financial books for 2018. Seconded by Desiree Vandenhoven. All in favor.
- 5. Library Conference will be held on April 26 28, 2019 at Jasper. Bev and Darlene would like to attend.

Mine dajodi ned The meeting at 0.20	, p.m.
Next Meeting: Monday, March 11	th'at 7:00 pm.
Secretary	
Chairperson	

Mike adjourned the meeting at 8:23 nm



TOWN OF RIMBEY REQUEST FOR DECISION

Council Agenda Item	9.0	
Council Meeting Date	February 12, 2019	
Subject	Correspondence	
For Public Agenda	Public Information	
Attachments	9.1 Canadian Federation of Independent Business – Alberta Municipal Spending Watch Report	
Recommendation	Administration recommends Council accept the correspondence from Canadian Federation of Independent Business – Alberta Municipal Spending Watch Report, as information.	
Prepared By:		
	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Date	
Endorsed By:	Lori Hillis, CPA, CA Chief Administrative Officer Lori Hillis, CPA, CA Date	

Alberta Municipal Spending Watch Report

9th Edition: Trends in Operating Spending, 2006 - 2016

Amber Ruddy, Director of Provincial Affairs, Alberta Shannon Hazlett, Public Policy and Entrepreneurship Intern

From 2006 to 2016, operating spending¹ growth in Alberta's municipalities exceeded the sustainability benchmark of inflation and population growth. This excess spending cost Alberta households \$1,625 in 2016, and the equivalent of \$9,471 over the decade long period from 2006 to 2016².

Introduction

This report analyzes the operating spending of 182 municipalities across Alberta from 2006 to 2016. Alberta's largest municipalities (i.e. with populations of 1,000 residents or more) are ranked. Additionally, all of Alberta's 182 municipal governments are organized according to municipal spending and revenue.

From 2006 to 2016, inflation-adjusted (i.e. real) operating spending by municipalities in Alberta grew by 62 per cent, while population increased by 24 per cent (see Figure 1.1).³

On average, Alberta municipalities exceeded a sustainable growth benchmark of inflation plus population growth by \$2.5 billion in 2016. Furthermore, municipal operating spending across Alberta increased by nearly two and a half times the rate of population growth from 2006 to 2016.

Figure 1.1
Alberta Real Operating Spending and Population Growth, 2006-2016



Source: CFIB calculations, Municipal Affairs, Alberta Government. 2006 - 2016.

¹ Operating spending refers to all expenses associated with the maintenance and administration of the day-to-day functions of the municipality, for example, employee salaries and benefits, utilities, interest on long-term debt, etc., while excluding capital expenditures and amortization.

² The number of households in inter-Census years was estimated using the annual compound growth rate of the number of households between Census years. The number of households for 2016 was retrieved from Census data for 2016

³ Note: All numbers, charts, and graphs are in 2006 inflation adjusted (real) dollars unless otherwise stated.

Key Findings

- Unsustainable municipal operating spending has been costly for Albertans. In the province, real operating spending per capita in 2006 was \$1,572, and has now risen to \$2,057 in 2016; a 30 per cent increase.
- If municipal operating spending had been tied to inflation plus population growth, each household in Alberta would have saved \$1,624 in 2016 alone.
- Over the ten year period (2006 2016), each Alberta household would have saved \$9,471 in municipal taxes.
- Alberta's population increased by 24 per cent from 2006 to 2016, while real municipal operating spending grew by 62 per cent over that same period.
- Turner Valley, the Municipal District of Opportunity, and the Municipal District of Saddle Hills County were the worst three performing municipalities in terms of spending sustainability, each with real per capita spending growth of more than 80 per cent over the 2006 to 2016 period.
- Nobelford, Okotoks, and the municipality of Cochrane were the three best overall performing municipalities, each decreasing their real per capita spending by more than 10 per cent from 2006 to 2016.
- In 2016, operating spending in the Municipal District of Opportunity was the highest in the province at \$16,063 per capita. The lowest was Nobleford at \$756 per capita.

The Benchmark: Inflation and Population Growth

Why compare inflation-adjusted operating spending increases to population growth?

To provide the same services to more citizens, it is reasonable for municipalities to increase their operating spending by an incremental amount to accommodate growth in population. It is also reasonable that operating spending should be adjusted for inflation to account for the increase in prices across the economy. Small business owners support spending increases to match inflation and population growth, but not beyond.⁴

The Consumer Price Index (CPI) for Alberta is used in this report to measure inflation, except in the cities of Calgary and Edmonton, where Statistics Canada provides specific city CPI.

Some suggest that Gross Domestic Product (GDP) growth be used as a benchmark for municipal operating spending growth. However, city administration does not need to expand at the same pace as economic growth as many tasks can be done efficiently by maintaining current levels of resources.

⁴ When asked "Which of the following actions would you like to see your local government take to help your business?" the vast majority (81 per cent) of small business owners said that municipalities should keep operating spending increases at or under population growth plus inflation in order to keep property taxes reasonable. CFIB, 2017, Municipal Issues Survey, n=697

Overall Provincial Rankings

Alberta municipalities with populations of 1,000 or greater were ranked according to their spending sustainability patterns from 2006 to 2016. Each municipality was given an overall provincial ranking based on its spending, where #1 is the best performing municipality, and #182 is the worst. The rankings are based on growth in real operating spending per capita from 2006 to 2016, and 2016 real operating spending per capita, with equal weight placed on both metrics. The complete provincial rankings are included for reference in Appendix C.

The average real operating spending per capita among all municipalities in 2016 was \$2,325. Table 1.1 lists the 20 worst performing municipalities. This list demonstrates the municipalities with the least sustainable spending patterns. The municipalities of Turner Valley, Municipal District of Opportunity and Saddle Hills County are highlighted as the most fiscally unsustainable municipalities examined in this report.

The Municipality of Turner Valley was found to be the worst performing municipality, with 2016 real operating spending per capita totaling \$6,804. From 2006 to 2016, Turner Valley grew its real operating spending per capita by an astonishing 569 per cent.

A close second for worst performing municipality is the Municipal District of Opportunity, with 2016 real operating spending per capita totaling \$16,063, and a growth in real operating spending per capita of 188 per cent.

Nobleford was Alberta's most fiscally sustainable municipality. Its real operating spending per capita was \$756, which is significantly less than the provincial average. Nobleford's real operating spending per capita growth sits at a mere 10 percent.

The two most populous cities in the province, Calgary and Edmonton, ranked 91st and 93th respectively amongst all 182 municipalities ranked.

Alberta's 18 incorporated cities³ were compared separately from the provincial results as their status and population sizes differ from the other municipalities. These cities are some of the largest and fastest growing in the province, and share similar governing responsibilities and trends in spending. To enable a comparison amongst Alberta's cities, they have been grouped in Table 1.3 for analysis.

Finally, all other municipalities in the province (with populations under 1,000) are unranked and listed alphabetically in Appendix D.⁶

districts, and improvement districts, which also administer the hamlets. No financial data was available for the municipalities of Galahad, Strome and White Gull.

⁵ Cities in Alberta are created when they have populations of more than 10,000 people and apply to Alberta Municipal Affairs for city status.

⁶ Hamlets are not included in the report as they are within the boundaries of specialized municipalities, municipal

Table 1.1:
Alberta's 20 Worst Performing Municipalities (with populations of 1,000 or larger)
Listed from Worst to Best (by overall provincial rank)

Municipality	2006-2016	2006-2016	2015-2016	20	06-2016	2006-2016	Overall	
	Population Growth in G		Growth in	Growth in Cumulative		Growth in	Provincial	
	Growth	Real	Real		Real	Real	Rank 1=Best	
		Operating	Operating	Op	perating	Operating	182=Worst	
		Spending	Spending Per	Spe	nding Per	Spending Per		
			Capita	(Capita	Capita		
TURNER VALLEY	41%	841%	266%	\$	6,804	569%	182	
OPPORTUNITY NO. 17, M.D. OF	-26%	113%	22%	\$	16,063	188%	181	
SADDLE HILLS COUNTY	-11%	62%	6%	\$	10,215	81%	180	
GREENVIEW NO. 16, M.D. OF	-3%	85%	24%	\$	9,259	89%	179	
SPECIAL AREAS BOARD	-15%	38%	4%	\$	8,036	63%	178	
WOOD BUFFALO, Regional Municipality of	59%	349%	24%	\$	4,416	183%	177	
NORTHERN SUNRISE COUNTY	-17%	-3%	42%	\$	8,619	16%	176	
BLACK DIAMOND	19%	257%	113%	\$	3,779	199%	175	
BIGHORN NO. 8, M.D. OF	3%	113%	4%	\$	4,976	106%	174	
BIG LAKES, M.D. OF	-8%	72%	11%	\$	5,415	86%	173	
WEMBLEY	-9%	173%	9%	\$	1,576	199%	172	
FOX CREEK	-10%	116%	-11%	\$	2,944	139%	171	
LAMONT COUNTY	-7%	90%	8%	\$	3,573	104%	170	
KNEEHILL COUNTY	-7%	75%	-1%	\$	3,712	90%	169	
SLAVE LAKE	3%	118%	-22%	\$	2,718	112%	168	
PAINTEARTH NO. 18, COUNTY OF	-7%	35%	-10%	\$	4,282	46%	167	
FLAGSTAFF COUNTY	-12%	30%	-1%	\$	4,098	49%	166	
WHITECOURT	21%	142%	24%	\$	2,381	100%	165	
THORHILD NO.7, COUNTY OF	10%	88%	3%	\$	3,108	71%	164	
PROVOST NO. 52, M.D. OF	-13%	-9%	-6%	\$	4,680	5%	163	

Source: CFIB calculations, Municipal Affairs, Alberta Government, 2006 - 2016.

The "overall rank" assigned to each municipality is an equally-weighted combination of two indicators: real operating spending per capita growth from 2006-2016, and 2016 operating spending per capita. Above are the twenty worst-performing municipalities according to that measure.

Table 1.2:

Alberta's 20 Best Performing Municipalities (with populations of 1,000 or larger)

Listed from Best to Worst (by overall provincial rank)

Municipality	2006-2016	2006-2016	2015-2016	2006-2016	2006-2016	Overall	
	Population	Growth in	Growth in Cumulative		Growth in	Provincial	
	Growth	Real	Real	Real	Real	Rank 1=Best	
		Operating	Operating	Operating	Operating	182=Worst	
		Spending	Spending Per	Spending Per	Spending Per		
			Capita	Capita	Capita		
NOBLEFORD	48%	62%	-3%	\$ 755.67	10%	1	
OKOTOKS	140%	104%	10%	\$ 1,405.69	-15%	2	
COCHRANE	98%	78%	-4%	\$ 1,320.08	-10%	3	
PONOKA COUNTY	1%	-13%	6%	\$ 1,433.42	-14%	4	
WETASKIWIN NO. 10, COUNTY OF	2%	-14%	-1%	\$ 1,541.64	-15%	5	
FOOTHILLS NO. 31, M.D. OF	20%	16%	-2%	\$ 1,349.26	-4%	6	
MOUNTAIN VIEW COUNTY	2%	-4%	1%	\$ 1,419.23	-6%	7	
ATHABASCA	24%	12%	0%	\$ 1,551.74	-10%	8	
CHESTERMERE	108%	128%	-5%	\$ 1,119.94	10%	9	
MAGRATH	20%	39%	-7%	\$ 1,001.58	16%	10	
COALHURST	69%	101%	8%	\$ 943.83	19%	11	
BEAVER COUNTY	1%	-10%	-21%	\$ 1,699.05	-10%	12	
REDCLIFF	28%	38%	3%	\$ 1,239.09	8%	13	
MEDICINE HAT	12%	8%	12%	\$ 1,617.84	-4%	14	
WAINWRIGHT	17%	23%	-7%	\$ 1,414.42	5%	15	
AIRDRIE	113%	132%	0%	\$ 1,330.54	9%	16	
TABER, M.D. OF	19%	2%	9%	\$ 1,965.13	-15%	17	
LAC STE. ANNE COUNTY	15%	24%	-5%	\$ 1,451.59	8%	18	
RIMBEY	10%	17%	-1%	\$ 1,532.87	6%	19	
IRRICANA	5%	19%	4%	\$ 1,369.50	13%	20	

Source: CFIB calculations, Municipal Affairs, Alberta Government, 2006 - 2016.

The "overall rank" assigned to each municipality is an equally-weighted combination of two indicators: real operating spending per capita growth from 2006-2016, and 2016 operating spending per capita. Above are the twenty best-performing municipalities according to that measure.

City Rankings

Spending patterns of Alberta's 18 cities

Alberta's 18 cities represent the most densely populated areas in the province. In 2016, the City of Calgary (population of 1,392,609³) reports the highest population in Alberta, followed by Edmonton (population of 932,546⁶). When examining real operating spending growth for the two biggest cities, Calgary and Edmonton both increased spending by almost double their population growth rates (58 per cent and 60 per cent respectively).

Cold Lake is the worst performing city with a 75 per cent increase in real operating spending per capita from 2006 to 2016. Medicine Hat is the only city to have a decrease in real operating spending per capita, while Chestermere has the lowest real operating spending from 2006 to 2016.

Table 1.3:

Alberta City Spending
Listed from Worst to Best (by overall provincial rank)

Municipality	2006-2016	2006-2016	2015-2016	200	6-2016	2006- 2016	Overall
	Population	Growth in	Growth in	Cun	nulative	Growth in	Provincial
	Growth	Real	Real		Real	Real	Rank 1=Best
		Operating	Operating	Ор	erating	Operating	182=Worst
		Spending	Spending Per	Sper	nding Per	Spending Per	
			Capita		apita	Capita	
COLD LAKE	36%	137%	1%	\$	1,991	75%	144
LLOYDMINSTER	27%	101%	-8%	\$	2,368	57%	143
RED DEER	20%	83%	11%	\$	2,088	52%	128
LACOMBE	17%	84%	5%	\$	1,676	57%	119
GRANDE PRAIRIE	54%	124%	13%	\$	1,931	46%	115
LEDUC	95%	167%	3%	\$	2,159	37%	114
ST. ALBERT	15%	60%	1%	\$	1,852	40%	99
EDMONTON	26%	60%	-2%	\$	2,132	26%	93
CALGARY	25%	58%	2%	\$	2,077	27%	91
SPRUCE GROVE	83%	133%	-6%	\$	1,729	27%	70
WETASKIWIN	13%	50%	-7%	\$	1,545	33%	65
LETHBRIDGE	23%	44%	1%	\$	1,919	17%	61
FORT SASKATCHEWAN	67%	81%	-1%	\$	2,004	8%	50
BROOKS	22%	61%	-7%	\$	1,305	32%	43
CAMROSE	18%	21%	-38%	\$	1,658	2%	21
AIRDRIE	113%	132%	0%	\$	1,331	9%	16
MEDICINE HAT	12%	8%	12%	\$	1,618	-4%	14
CHESTERMERE	108%	128%	-5%	\$	1,120	10%	9

Source: CFIB calculations, Municipal Affairs, Alberta Government, 2006 - 2016.

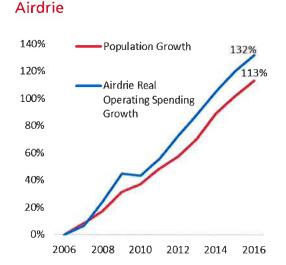
The "overall rank" assigned to each municipality is an equally-weighted combination of two indicators: real operating spending per capita growth from 2006-2016, and 2016 operating spending per capita. Above are the 18 identified cities according to that measure.

⁵ Statistics Canada, 2016 Census of Population.

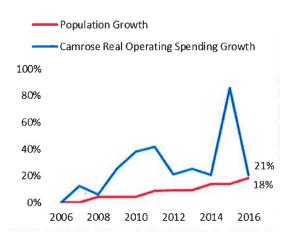
⁶ Statistics Canada, 2016 Census of Population.

Figure 3.1

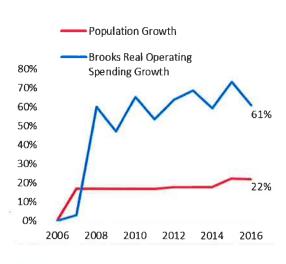
Real Operating Spending and Population Growth of Alberta Cities, 2006 - 2016



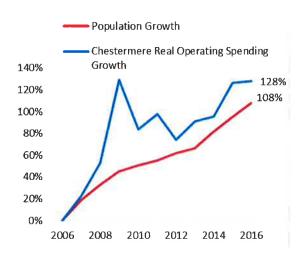
Camrose



Brooks



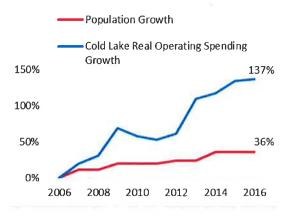
Chestermere



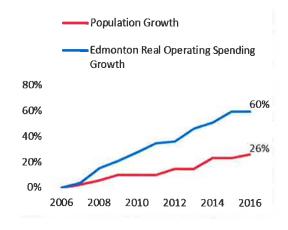
Calgary



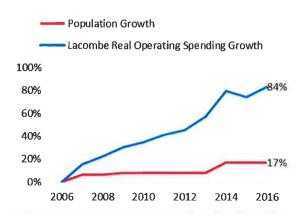
Cold Lake



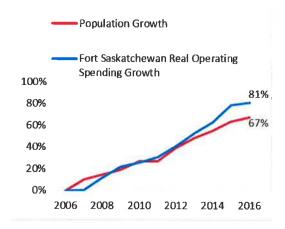
Edmonton



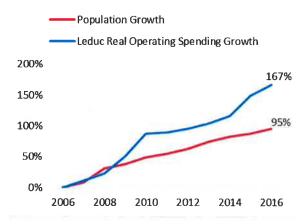
Lacombe



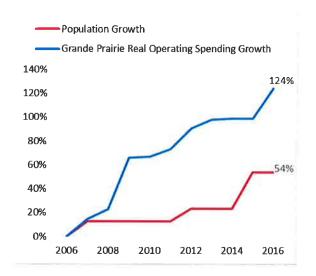
Fort Saskatchewan



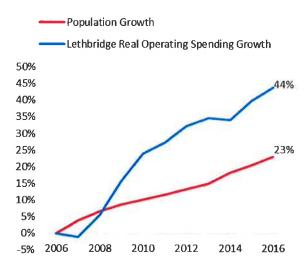
Leduc



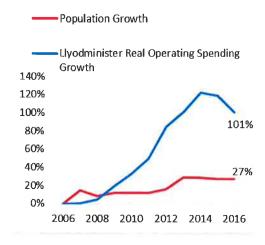
Grande Prairie



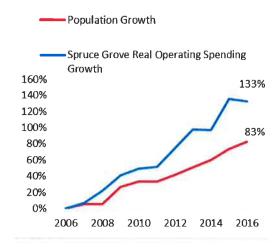
Lethbridge



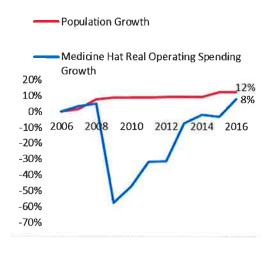
Lloydminster



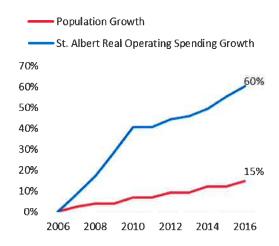
Spruce Grove



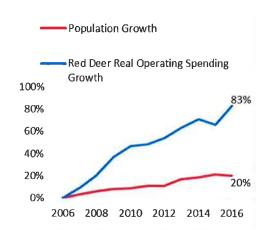
Medicine Hat



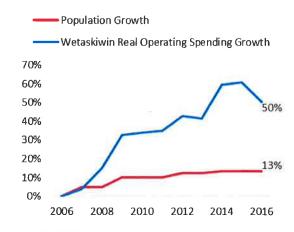
St Albert



Red Deer



Wetaskiwin



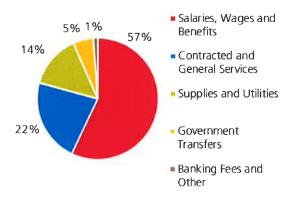
Source: CFIB calculations, Municipal Affairs, Alberta Government, 2006-2016

Municipal Spending

The analysis below highlights categories where municipal spending could be controlled. In 2016, the aggregate nominal municipal operating spending in Alberta was over \$10 billion. More than half of this spending (57 per cent) was on public sector salaries, wages and benefits (see Figure 4.1).

Figure 4.1

Overall Municipal Real Operating Spending by Category, Alberta 2016 (% of total operating spending)

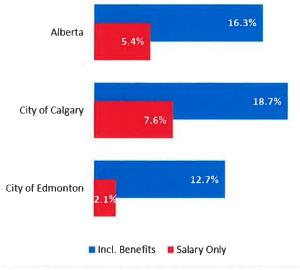


Source: CFIB calculations & Municipal Affairs, Alberta Government.

The total cost of salaries, wages, and benefits is greater than all other categories combined. This comes as no surprise. In fact, according to CFIB's research, municipal public sector workers in Alberta have a 16 per cent compensation advantage in salaries and benefits over their private sector counterparts. The analysis specifically outlines the results from Alberta's two biggest municipalities, revealing that the public sector advantage for Calgary's municipal employees sits at 19 per cent, while Edmonton's municipal workers have a 13 per cent wage and benefit compensation advantage (see Figure 4.2). Based on the unsustainable

Figure 4.2

Municipal Public Sector Wage and
Benefit Advantages



Source: CFIB Wage Watch Report, 2015.

information see: CFIB Wage Watch Report 2015

spending trends of these municipalities, local governments must do more to close the wage gap in order to be able to bring overall operating spending growth to sustainable levels.¹⁰

⁷ Lloydminster's financial data was not included in this section since their operating expenditures could not be converted into the specific categories used here.
⁸ Benefits include working hours and pensions. For more

⁹ Figure 4.2: Alberta category includes Calgary and Edmonton.

¹⁰ "Wage Watch," Canadian Federation of Independent Business (March 2015).

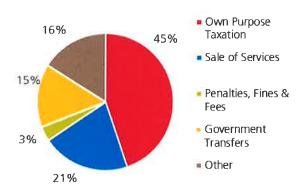
Municipal Revenue

Municipal revenue in Alberta totalled over \$16 billion in 2016. Just under half of this total, 45 per cent, was raised through direct municipal taxation. While the sale of municipal services accounted for 21 per cent, 16 per cent came from other revenues, and 15 per cent from government transfers. Permits and fines only accounted for three per cent (see Figure 5.1).

The distribution of revenue sources indicates the practice of raising taxes have been used to fund unsustainable municipal spending.

Figure 5.1

Sources of Alberta Municipal
Revenue in 2016



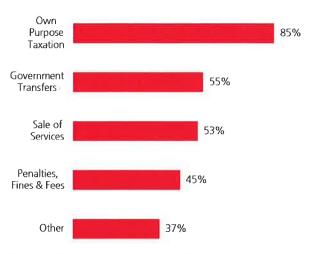
Source: CFIB calculations & Municipal Affairs, Alberta Government.

Trends in municipal revenue growth (as seen in Figure 5.2) reveal that direct taxation has increased by 85 per cent between 2006 and 2016.

Figure 5,2

Real Growth in Alberta Municipal

Revenue Sources, 2006 - 2016



Source: CFIB calculations, Municipal Affairs, Alberta Government.

As municipal spending increases, property taxes have also increased. For small business owners in Alberta, this has, in turn, caused the existence of large municipal property tax gaps¹¹.

In 2016, Alberta businesses paid, on average, two and a half times more in property tax than similarly valued residential properties. ¹² These imbalances create a business environment that hinders economic activity within the province and discourages business growth.

[&]quot;When asked "Does your government do a good job on fair taxes?" Majority of small business owners (63 per cent) disagree and say taxes are unfair. CFIB OMO80, 2017, n-1170

¹² Aerts, Aaron. CFIB, 2018, Tax Unfairness in Alberta's Biggest Municipalities.

Conclusion

From 2006 to 2016, the vast majority of Alberta municipalities grew operating spending well above the sustainable benchmark of inflation and population growth. From 2006 to 2016, only 19 municipalities have kept real operating spending increases at or below population growth. Although some governments have made efforts to rein in their spending in recent years, much more needs to be done to hold spending growth to sustainable levels. Excessively high municipal operating spending ultimately leads to a combination of lower infrastructure spending and/or increased taxation, both of which dampen economic development and job creation within the economy. If municipalities do not control their operating spending, taxpayers will have to bear a higher cost and the ability of small business to grow, prosper, and create jobs will be limited.

Recommendations

CFIB recommends municipal governments:

- 1. Limit spending to inflation and population growth.
- **2. Review core services**. Core services (snow removal, road maintenance, etc.) must be identified and reviewed to ensure effective service delivery within a framework of fiscal restraint.
- 3. Contracted services to the private sector, where cost efficient. Municipalities will be able to offer the same quality of services to residents at a lower cost to the taxpayer if private firms are able to compete for contracts.
- 4. Implement a sustainable wage policy for public sector wage, compensation, and hiring.

 Municipal governments should implement compensation systems and wage growth policies for employees that are sustainable and align closely with those of private sector workers.

 Additionally, a cap on the number of full-time municipal employees should be considered so that real operating spending will be more in line with population growth and inflation.
- 5. Put in place appropriate contingency funds in case of natural disasters. Special circumstances that require an increase in operating spending for a particular year should be funded by a reasonable level of emergency or reserve funds. Emergency flood and fire funds for affected regions should be assessed regularly to ensure that built-up funds will allow municipalities to avoid drastic spikes in spending due to natural disasters.

Sources

Aerts, Aaron. Canadian Federation of Independent Business. 2018. Tax Unfairness in Alberta's Biggest Municipalities.

City of Edmonton. Municipal Price Index. 2016. https://www.edmonton.ca/business_economy/documents/MPI%202016.pdf

Florizone, Erik. Canadian Federation of Independent Business. 2016. Alberta Municipal Spending Report, 2016. http://www.cfib-fcei.ca/cfib-documents/ab0736.pdf

Government of Canada, Statistics Canada, CANISM - Table 326-0021 http://www.statcan.gc.ca/tables-tableaux/sum-som/l01/cst01/econ150c-eng.htm

Government of Alberta, Alberta Emergency Alert Archives. June 20-July 12, 2013. http://www.emergencyalert.alberta.ca/alerts/2013/06/index.html

Government of Alberta, Alberta Emergency Alert Archives. May 1, 2016. http://www.emergencyalert.alberta.ca/alerts/2016/05/index.html

Government of Alberta, Municipal Affairs, Municipal Financial and Statistical Data. 2006-2016. http://www.municipalaffairs.alberta.ca/municipal_financial_statistical_data.cfm

Kaisaris, G. & Sennyah, A. (2017). Canadian Federation of Independent Business. Alberta Municipal Spending Report, 2017. https://www.cfib-fcei.ca/en/media/unsustainable-municipal-operating-spending-cost-each-alberta-household-additional-10650-2005

Mallet, Ted. Canadian Federation of Independent Business. 2015. Wage Watch. http://www.cfib-fcei.ca/cfib-documents/rr3348.pdf

Statistics Canada. CANISM - Table 326-0020 https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1810000413

Statistics Canada. 2017. Calgary [Census metropolitan area], Alberta and Alberta [Province] (table). Census Profile. 2016 Census. Statistics Canada Catalogue no. 98-316-X2016001. Ottawa. Released November 29, 2017. https://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/index.cfm?Lang=E (accessed August 24, 2018).

Statistics Canada. 2017. *Edmonton, CY [Census subdivision], Alberta and Alberta [Province]* (table). *Census Profile*. 2016 Census. Statistics Canada Catalogue no. 98-316-X2016001. Ottawa. Released November 29, 2017.

https://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/index.cfm?Lang=E (accessed August 24, 2018).

Wong, Queenie. Canadian Federation of Independent Business. 2014. Municipalities are Richer Than They Think. http://www.cfib-fcei.ca/english/article/5966-municipalities-are-richer-than-they-think.html

Yule, Andrew. Canadian Federation of Independent Business. 2017. Entrepreneurs Deserves Property Tax Fairness. http://www.cfib-fcei.ca/cfib-documents/ab0745.pdf

Appendix A: Methodology

This report analyzes Alberta municipal operating spending from 2006 to 2016. A ten year rolling average for operational spending analysis is used because elected municipal officials would likely have control over budgets over that time period, if serving consecutive terms.

Unless otherwise indicated, the data in this report on municipal revenues, expenditures, and population was obtained from the Ministry of Municipal Affairs, and the Alberta Government. To calculate inflation, Statistics Canada CPI measures were used. However, this report used city-specific measures where available (for Calgary and Edmonton), while the provincial figure was used for all other municipalities.

At the time the report was written, no financial data was available for the municipalities of Galahad, Strome or White Gull.

All figures and tables on municipal spending represent CFIB calculations based on this data.

The number of households in inter-Census years was estimated using the annual compound growth rate of the number of households between Census years. The number of households for 2016 was estimated using the annual growth rate between Census years 2006 and 2016.

To isolate operating spending, capital related costs were carefully subtracted from each municipality's spending totals. Prior to 2009, capital spending was reported separately from operating spending. However, from 2009 to 2013 there was an accounting change and capital costs were then identified as amortization of capital assets. As only a few municipalities operate their own gas and electric utilities, any spending on these items after 2009 was also excluded from CFIB's operating spending calculations to allow for consistency over time.

The 9th Edition Alberta Municipal Spending Report uses a methodology to rank

municipalities on the sustainability of their spending trends. Municipalities are equally weighted by two measures: real operating spending per capita growth from 2006 to 2016, and 2016 real operating spending per capita. The higher the rank (#182), the worse off that municipality is in achieving sustainable operating spending.

A standardized index is created for each indicator (between 0 and 100). Each municipality is ranked (highest/lowest) 2006 to 2016 real operating spending per capita growth and is given a score of 0 and 100. All other municipalities are given a proportionate score within that range. The same exercise is then applied to the indicator for the 2016 operating spending per capita. The average of the two scores is then converted to a percentage score which is subsequently ranked against the other municipalities.

Only municipalities with populations greater than or equal to 1,000 are included in the rankings. This population floor ensures that all ranked municipalities have a similar level of responsibility, allowing for a more robust assessment and comparison amongst municipalities.

Table 1.4:

Appendix B: 2013 - 2016 Alberta Flood (List of Municipalities)¹³

Munic	ipality
BANFF	
BARRI	IEAD COUNTY #11
BIGLA	KES, M.D. OF
	RN NO. 8, M.D. OF
	DIAMOND
CALGA	RY
CANIM	ORE
CARDS	TON
CHEST	EMERE
CLARE	SHOLM
CLEAR	WATER COUNTY
сосн	RANE
CROW	SNEST PASS, Municipality of
DEVO	
DRUM	HELLER
FOOTH	ILLS NO. 31, M.D. OF
	VIEW #16
HIGH F	IVER
I.D. NO	0.09
I.D. NO). 24
KANAN	IASKIS IMPROVEMENT DISTRICT
KNEEH	ILL COUNTY
LAC ST	ANNE COUNTY
LESSER	SLAVE RIVER
LETHB	RIDGE COUNTY
LONG	/IEW
MEDIC	INE HAT
MOUN	TAIN VIEW COUNTY
ОКОТО	OKS
PEACE	RIVER
PINCH	ER CREEK
RANCH	ILAND NO. 66, M.D. OF
RED DI	ER COUNTY
ROCKY	VIEW COUNTY
SIKSIK	ANATION
	Y (BEARSPAW) BAND
STONE	Y (CHINIKI) BAND
	Y (WELSLEY) BAND
SUNDE	
	R VALLEY
VULCA	N COUNTY
	OCK COUNTY
WILLO	W CREEK NO. 26, M.D. OF
	LAND COUNTY
WOOD	BUFFALO , Regional Municipality of

¹³ The municipalities listed were affected by the 2013 Alberta Flood and were included if an Alberta Emergency Alert was issued for the region and listed in the archives, or provided by Municipal Affairs directly.

Source: Alberta Emergency Alert Archives, Government of Alberta; Alberta Emergency Management Agency, Ministry of Municipal Affairs. CFIB acknowledges that other municipalities were impacted by the 2013 Alberta Flood.

Table 1.5

Appendix C: 2015 - 2016 Alberta Fires (List of Municipalities)¹⁴

Municipality
BIGHORN NO. 8, M. D. OF
BONNYVILLE
CLEAR HILLS COUNTY
CLEATWATER COUNTY
FOOTHILLS NO. 31, M.D. OF
FOX CREEK
GREEN VIEW NO. 16, M.D. OF
HIGH LEVEL
I.D. NO. 14 (ELK ISLAND)
I.D. NO. 04 (WATERTON)
LAC ST ANNE COUNTY
LESSER SLAVE RIVER
MACKENZIE COUNTY
MAYERTHORPE
MOUNTAIN VIEW COUNTY
OPPORTUNITY NO. 17, M.D. OF
PARKLAND COUNTY
STRATHCONA COUNTY
WOOD BUFFALO, Regional Municipality of
YELLOWHEAD COUNTY

Source: Alberta Emergency Alert Archives, Government of Alberta; Alberta Emergency Management Agency, Ministry of Municipal Affairs. CFIB acknowledges that other municipalities were impacted by the 2015 and 2016 Alberta Fires.

¹⁴ The municipalities listed were affected by the 2015 & 2016 Alberta Fires and were included if an Alberta Emergency Alert was issued for the region and listed in the archives, or provided by Municipal Affairs directly.

Table 1.6

Appendix C: Overall Provincial Rank, 2006 – 2016

NOBLEFORD 4 OKOTOKS 1 COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	Population Growth 18% 140% 198% 198% 198% 198% 198% 198% 198% 198	Growth in Real Operating Spending 62% 104% 78% -13% -14% 16% -4% 12%	Opp Sper C \$ \$ \$ \$ \$ \$ \$ \$	756 1,406 1,320 1,433 1,542 1,349 1,419	Growth in Real Operating Spending Per Capita 10% -15% -10% -14% -15% -4%	Provincial Rank 1=Best 182=Worst 1 2 3 4 5 6
OKOTOKS 1 COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	18% 140% 198% 198 198 198 198 198 198 198 198 198	Operating Spending 62% 104% 78% -13% -14% 16% -4% 12% 128%	Opp Sper C	756 1,406 1,320 1,433 1,542 1,349 1,419	Operating Spending Per Capita 10% -15% -10% -14% -15% -4%	182=Worst 1 2 3 4 5
OKOTOKS 1 COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	140% 188% 1.% 1.0% 1.0% 1.4% 1.08%	Spending 62% 104% 78% -13% -14% 16% -4% 12% 128%	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	756 1,406 1,320 1,433 1,542 1,349 1,419	Spending Per Capita 10% -15% -10% -14% -15% -4%	1 2 3 4 5
OKOTOKS 1 COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	140% 188% 1.% 1.0% 1.0% 1.4% 1.08%	62% 104% 78% -13% -14% 16% -4% 12% 128%	\$ \$ \$ \$ \$ \$ \$	756 1,406 1,320 1,433 1,542 1,349 1,419	Capita 10% -15% -10% -14% -15% -4%	2 3 4 5
OKOTOKS 1 COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	140% 188% 1.% 1.0% 1.0% 1.4% 1.08%	104% 78% -13% -14% 16% -4% 12% 128%	\$ \$ \$ \$ \$ \$ \$ \$ \$	756 1,406 1,320 1,433 1,542 1,349 1,419	10% -15% -10% -14% -15% -4%	2 3 4 5
OKOTOKS 1 COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	140% 188% 1.% 1.0% 1.0% 1.4% 1.08%	104% 78% -13% -14% 16% -4% 12% 128%	\$ \$ \$ \$ \$ \$	1,406 1,320 1,433 1,542 1,349 1,419	-15% -10% -14% -15% -4%	2 3 4 5
COCHRANE 9 PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	98% .% 20% 2% 24% .08%	78% -13% -14% 16% -4% 12% 128%	\$ \$ \$ \$ \$	1,320 1,433 1,542 1,349 1,419	-10% -14% -15% -4%	3 4 5
PONOKA COUNTY 1 WETASKIWIN NO. 10, COUNTY OF 2 FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	2.% 2.0% 2.0% 2.4% 0.08%	-13% -14% 16% -4% 12% 128%	\$ \$ \$ \$	1,433 1,542 1,349 1,419	-14% -15% -4%	4 5
WETASKIWIN NO. 10, COUNTY OF FOOTHILLS NO. 31, M.D. OF MOUNTAIN VIEW COUNTY ATHABASCA CHESTERMERE MAGRATH 2 COALHURST 6	2% 20% 2% 24% .08%	-14% 16% -4% 12% 128%	\$ \$ \$ \$	1,542 1,349 1,419	-15% -4%	5
FOOTHILLS NO. 31, M.D. OF 2 MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	20% 2% 24% .08%	16% -4% 12% 128%	\$ \$ \$	1,349 1,419	-4%	
MOUNTAIN VIEW COUNTY 2 ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	24% .08%	-4% 12% 128%	\$	1,419		6
ATHABASCA 2 CHESTERMERE 1 MAGRATH 2 COALHURST 6	.08% .08%	12% 128%	\$		C0/	U
CHESTERMERE 1 MAGRATH 2 COALHURST 6	.08%	128%			-6%	7
MAGRATH 2 COALHURST 6	20%			1,552	-10%	8
COALHURST 6		200/	\$	1,120	10%	9
	9%	39%	\$	1,002	16%	10
BEAVER COUNTY 1		101%	\$	944	19%	11
	.%	-10%	\$	1,699	-10%	12
REDCLIFF 2	18%	38%	\$	1,239	8%	13
MEDICINE HAT 1	.2%	8%	\$	1,618	-4%	14
WAINWRIGHT 1	.7%	23%	\$	1,414	5%	15
AIRDRIE 1	.13%	132%	\$	1,331	9%	16
TABER, M.D. OF	.9%	2%	\$	1,965	-15%	17
LAC STE. ANNE COUNTY 1	.5%	24%	\$	1,452	8%	18
RIMBEY 1	.0%	17%	\$	1,533	6%	19
IRRICANA 5	%	19%	\$	1,370	13%	20
CAMROSE 1	.8%	21%	\$	1,658	2%	21
STIRLING 3	9%	75%	\$	1,055	26%	22
LETHBRIDGE, COUNTY OF 1	.%	5%	\$	1,640	4%	23
VERMILION RIVER, COUNTY OF 8	%	3%	\$	1,853	-4%	24
WESTLOCK COUNTY 1	1%	20%	\$	1,554	8%	25
LEGAL 1	.6%	37%	\$	1,287	18%	26
MACKENZIE COUNTY 2	1%	17%	\$	1,853	-4%	27
BEAVERLODGE 9	%	11%	\$	1,714	3%	28
COALDALE 2	3%	53%	\$	1,249	24%	29
	9%	47%	\$	1,259	24%	30
	7%	31%	\$	1,587	12%	31
	8%	106%	\$	1,344	22%	32
	%	11%	\$	1,683	10%	33
	%	16%	\$	1,627	12%	34
	3%	71%	\$	1,647	12%	35
	%	26%	\$	1,406	23%	36
	9%	60%	\$	1,365	24%	37
	0%	14%	\$	1,909	4%	38

Municipality	ty 2006-2016 2006-20 Population Growth Growth Real Operat Spendi		Cumulative Real Operating		2006- 2016 Growth in Real Operating Spending Per Capita	Overall Provincial Rank 1=Best 182=Worst
PEACE NO. 135, M.D. OF	-3%	6%	\$	1,751	10%	39
DRUMHELLER	3%	23%	\$	1,543	19%	40
DIDSBURY	26%	55%	\$	1,461	23%	41
BASSANO	-3%	23%	\$	1,359	27%	42
BROOKS	22%	61%	\$	1,305	32%	43
BOWDEN	6%	40%	\$	1,300	33%	44
CLARESHOLM	4%	43%	\$	1,186	38%	45
NEWELL, COUNTY OF	0%	-13%	\$	2,489	-13%	46
FAIRVIEW	0%	24%	\$	1,549	24%	47
BLACKFALDS	101%	161%	\$	1,401	30%	48
THREE HILLS	-9%	14%	\$	1,540	26%	49
FORT SASKATCHEWAN	67%	81%	\$	2,004	8%	50
TWO HILLS	29%	63%	\$	1,549	27%	51
MORINVILLE	51%	102%	\$	1,415	33%	52
CARDSTON COUNTY	-4%	36%	\$	1,206	42%	53
CYPRESS COUNTY	18%	11%	\$	2,428	-6%	54
ROCKY VIEW COUNTY	10%	39%	\$	1,609	27%	55
RED DEER COUNTY	-2%	11%	\$	1,971	12%	56
RAYMOND	31%	82%	\$	1,318	39%	57
TOFIELD	20%	55%	\$	1,593	29%	58
GRIMSHAW	3%	42%	\$	1,381	37%	59
BIRCH HILLS COUNTY	-4%	-36%	\$	3,180	-33%	60
LETHBRIDGE	23%	44%	\$	1,919	17%	61
BONNYVILLE	17%	40%	\$	1,853	20%	62
BENTLEY	3%	42%	\$	1,381	39%	63
CALMAR	5%	34%	\$		27%	
WETASKIWIN				1,688 1,545		64
HIGH PRAIRIE	13% -8%	50% 8%	\$		33%	65
				1,942	18%	66
BRAZEAU COUNTY	4%	12%	\$	2,199	8%	67
FORTY MILE NO. 8, COUNTY OF	-3%	-2%	\$	2,376	1%	68
BONNYVILLE NO. 87, M.D. OF	58%	51%	\$	2,515	-4%	69
SPRUCE GROVE	83%	133%	\$	1,729	27%	70
TABER	9%	40%	\$	1,759	28%	71
STURGEON COUNTY	4%	28%	\$	1,888	24%	72
PARKLAND COUNTY	3%	37%	\$	1,666	33%	73
LESSER SLAVE RIVER NO. 124, M.D. OF		-26%	\$	3,343	-32%	74
CLEARWATER COUNTY	7%	20%	\$	2,218	13%	75
CROWSNEST PASS, Municipality of	-11%	12%	\$	1,894	26%	76
GRANDE CACHE	13%	41%	\$	1,964	25%	77
CROSSFIELD	12%	62%	\$	1,470	44%	78

Municipality	2006-2016 Population Growth	2006-2016 Growth in Real Operating Spending	Cur Op Sper	06-2016 mulative Real perating nding Per Capita	2006- 2016 Growth in Real Operating Spending Per Capita	Overall Provincial Rank 1=Best 182=Worst
HIGH LEVEL	-1%	16%	\$	2,174	17%	79
ROCKY MOUNTAIN HOUSE	4%	43%	\$	1,631	39%	80
FAIRVIEW NO. 136, M.D. OF	-7%	-15%	\$	2,823	-8%	81
CARSTAIRS	38%	94%	\$	1,601	41%	82
DEVON	5%	54%	\$	1,459	47%	83
SEXSMITH	25%	96%	\$	1,229	57%	84
VAUXHALL	16%	66%	\$	1,584	43%	85
TROCHU	4%	40%	\$	1,795	35%	86
REDWATER	-3%	28%	\$	1,889	32%	87
PROVOST	-2%	36%	\$	1,724	39%	88
BEAUMONT	98%	186%	\$	1,597	44%	89
GIBBONS	11%	71%	\$	1,362	54%	90
CALGARY	25%	58%	\$	2,077	27%	91
NANTON	16%	70%	\$	1,572	47%	92
EDMONTON	26%	60%	\$	2,132	26%	93
FORT MACLEOD	4%	51%	\$	1,663	45%	94
VERMILION	2%	47%	\$	1,726	43%	95
ECKVILLE	10%	61%	\$	1,675	45%	96
INNISFAIL	7%	61%	\$	1,564	50%	97
THORSBY	28%	36%	\$	2,699	6%	98
ST. ALBERT	15%	60%	\$	1,852	40%	99
ELK POINT	14%	71%	\$	1,613	50%	100
PINCHER CREEK	-1%	42%	\$	1,757	44%	101
SUNDRE	19%	75%	\$	1,704	47%	102
STETTLER	10%	60%	\$	1,746	46%	103
PENHOLD	62%	136%	\$	1,771	45%	104
EDSON	3%	46%	\$	1,924	41%	105
PONOKA	7%	60%	\$	1,723	49%	106
PICTURE BUTTE	-3%	47%	\$	1,681	51%	107
BRUDERHEIM	12%	70%	\$	1,675	52%	108
SMOKY LAKE	1%	40%	\$	2,025	39%	109
WAINWRIGHT NO. 61, M.D. OF	-2%	-21%	\$	3,501	-19%	110
WHEATLAND COUNTY	5%	35%	\$	2,324	28%	111
HANNA	-10%	37%	\$	1,726	53%	112
JASPER, Municipality of	-1%	29%	\$	2,291	31%	113
LEDUC	95%	167%	\$	2,159	37%	114
GRANDE PRAIRIE	54%	124%	\$	1,931	46%	115
ONOWAY	0%	48%	\$	1,886	48%	116
SPIRIT RIVER	-7%	31%	\$	2,079	40%	117
ATHABASCA COUNTY	2%	37%	\$	2,231	35%	118
	4/0	2770	Y	-,	3370	-40

Municipality	pality 2006-2016 200 Population Growth Op Sp		2006-2016 Cumulative Real Operating Spending Per Capita		2006- 2016 Growth in Real Operating Spending Per Capita	Overall Provincial Rank 1=Best 182=Worst	
LACOMBE	17%	84%	\$	1,676	57%	119	
BON ACCORD	-3%	57%	\$	1,593	61%	120	
GRANDE PRAIRIE NO. 1, COUNTY OF	13%	33%	\$	2,722	18%	121	
OYEN	-8%	33%	\$	2,063	45%	122	
LACOMBE COUNTY	-3%	36%	\$	2,195	40%	123	
OLDS	29%	96%	\$	1,891	52%	124	
FALHER	-3%	43%	\$	2,045	48%	125	
VALLEYVIEW	6%	36%	\$	2,572	28%	126	
MAYERTHORPE	-11%	44%	\$	1,739	62%	127	
RED DEER	20%	83%	\$	2,088	52%	128	
PEACE RIVER	8%	59%	\$	2,210	48%	129	
CANMORE	83%	148%	\$	2,529	36%	130	
VEGREVILLE	4%	48%	\$	2,373	42%	131	
WILLOW CREEK NO. 26, M.D. OF	-6%	50%	\$	1,940	59%	132	
VULCAN	4%	53%	\$	2,288	47%	133	
HINTON	-1%	60%	\$	1,936	62%	134	
MILLET	-2%	80%	\$	1,392	83%	135	
TWO HILLS NO. 21, COUNTY OF	21%	54%	\$	2,827	28%	136	
STRATHCONA COUNTY	19%	74%	\$	2,411	46%	137	
VIKING	-1%	49%	\$	2,302	51%	138	
ST. PAUL NO. 19, COUNTY OF	0%	36%	\$	2,799	36%	139	
I.D. NO. 09 (BANFF)	-22%	51%	\$	1,386	93%	140	
NORTHERN LIGHTS, COUNTY OF	-2%	5%	\$	3,588	7%	141	
YELLOWHEAD COUNTY	6%	20%	\$	3,441	13%	142	
LLOYDMINSTER	27%	101%	\$	2,368	57%	143	
COLD LAKE	36%	137%	\$	1,991	75%	144	
STETTLER NO. 6, COUNTY OF	-5%	40%	\$	2,707	47%	145	
PINCHER CREEK NO. 9, M.D. OF	-1%	44%	\$	2,767	46%	146	
WOODLANDS COUNTY	21%	62%	\$	3,102	34%	147	
BARRHEAD	5%	104%	\$	1,724	94%	148	
SWAN HILLS	-19%	45%	\$	2,131	79%	149	
BARRHEAD NO. 11, COUNTY OF	6%	103%	\$	1,843	92%	150	
BANFF	12%	69%	\$	2,961	50%	151	
HIGH RIVER	36%	148%	\$	2,151	83%	152	
SMOKY RIVER NO. 130, M.D. OF	-11%	41%	\$	2,862	57%	153	
STARLAND COUNTY	-6%	7%	\$	3,960	14%	154	
WESTLOCK	7%	107%	\$	1,961	94%	155	
DRAYTON VALLEY	7%	65%	\$	3,016	54%	156	
MINBURN NO. 27, COUNTY OF	-2%	46%	\$		48%	157	
VILLADORIA INO. 27, COUNTY OF	-2/0	4070	\$	3,209	4070	13/	

Municipality	2006-2016	2006-2016	20	06-2016	2006- 2016	Overall	
	Population	Growth in	in Cumulative		Growth in	Provincial	
	Growth	Real		Real	Real	Rank 1=Best	
		Operating	0	perating	Operating	182=Worst	
		Spending	Spending Per Capita		Spending Per		
					Capita		
CLEAR HILLS COUNTY	2%	21%	\$	4,040	19%	159	
EDUC COUNTY	8%	58%	\$	3,354	47%	160	
/ULCAN COUNTY	3%	50%	\$	3,460	46%	161	
MOKY LAKE COUNTY	-11%	29%	\$	3,565	46%	162	
PROVOST NO. 52, M.D. OF	-13%	-9%	\$	4,680	5%	163	
HORHILD NO.7, COUNTY OF	10%	88%	\$	3,108	71%	164	
VHITECOURT	21%	142%	\$	2,381	100%	165	
LAGSTAFF COUNTY	-12%	30%	\$	4,098	49%	166	
AINTEARTH NO. 18, COUNTY OF	-7%	35%	\$	4,282	46%	167	
LAVE LAKE	3%	118%	\$	2,718	112%	168	
NEEHILL COUNTY	-7%	75%	\$	3,712	90%	169	
AMONT COUNTY	-7%	90%	\$	3,573	104%	170	
OX CREEK	-10%	116%	\$	2,944	139%	171	
VEMBLEY	-9%	173%	\$	1,576	199%	172	
IIG LAKES, M.D. OF	-8%	72%	\$	5,415	86%	173	
IGHORN NO. 8, M.D. OF	3%	113%	\$	4,976	106%	174	
SLACK DIAMOND	19%	257%	\$	3,779	199%	175	
IORTHERN SUNRISE COUNTY	-17%	-3%	\$	8,619	16%	176	
VOOD BUFFALO, Regional Municipal	it [,] 59%	349%	\$	4,416	183%	177	
PECIAL AREAS BOARD	-15%	38%	\$	8,036	63%	178	
REENVIEW NO. 16, M.D. OF	-3%	85%	\$	9,259	89%	179	
ADDLE HILLS COUNTY	-11%	62%	\$	10,215	81%	180	
PPPORTUNITY NO. 17, M.D. OF	-26%	113%	\$	16,063	188%	181	
URNER VALLEY	41%	841%	\$	6,804	569%	182	

Table 1.7

Appendix D: Listing of Unranked Municipalities, 2006 – 2016 Listed in Alphabetical Order (Population under 1000)

Municipality	2006-2016 Population Growth	2006-2016 Growth in Real Operating Spending	2006-2016 Cumulative Real Operating Spending Per Capita		2006- 2016 Growth in Real Operating Spending Per Capita	
ACADIA NO. 34, M.D. OF	-3%	61%	\$	3,012	67%	
ACME	1%	-11%	\$	1,522	-11%	
ALBERTA BEACH	14%	51%	\$	2,217	33%	
ALIX	1%	60%	\$	2,644	59%	
ALLIANCE	2%	39%	\$	2,256	37%	
AMISK	14%	37%	\$	1,017	20%	
ANDREW	-22%	1%	\$	1,960	29%	
ARGENTIA BEACH	-38%	25%	\$	15,299	101%	
ARROWWOOD	-1%	60%	\$	1,254	62%	
BARNWELL	75%	163%	\$	937	50%	
BARONS	8%	29%	\$	1,362	19%	
BASHAW	6%	26%	\$	1,392	19%	
BAWLF	11%	17%	\$	1,277	5%	
BEISEKER	-5%	-12%	\$	1,693	-7%	
BERWYN	-4%	54%	\$	1,658	59%	
BETULA BEACH	0%	114%	\$	4,495	114%	
BIG VALLEY	2%	16%	\$	1,427	13%	
BIRCH COVE	137%	39%	\$	995	-41%	
BIRCHCLIFF	7%	75%	\$	2,199	64%	
BITTERN LAKE	1%	80%	\$	1,174	78%	
BONDISS	2%	-30%	\$	992	-31%	
BONNYVILLE BEACH	28%	16%	\$	870	-10%	
ВОТНА	-6%	85%	\$	2,025	96%	
BOYLE	11%	69%	\$	2,186	52%	
BRETON	1%	51%	\$	1,945	49%	
BURNSTICK LAKE	60%	-42%	\$	2,488	-64%	
CARBON	83%	-4%	\$	1,453	-14%	
CARMANGAY	2%	35%	\$	2,529	33%	
CAROLINE	-10%	-13%	\$	1,257	-4%	
CASTLE ISLAND	90%	161%	\$	2,920	37%	
CASTOR	0%	33%	\$	2,024	33%	
CEREAL	-16%	42%	\$	2,812	70%	
CHAMPION	6%	45%	\$	1,601	36%	
CHAUVIN	-9%	89%	\$	2,620	107%	
CHIPMAN	9%	50%	\$	1,946	37%	
CLIVE	14%	-4%	\$	1,217	-16%	

Municipality	2006-2016	2006-2016	20	06-2016	2006- 2016	
	Population	Growth in	Cui	mulative	Growth in	
	Growth	Growth Real		Real	Real	
		Operating		perating	Operating	
		Spending	Spei	nding Per	Spending Per	
		l .		Capita	Capita	
CLYDE	2%	9%	\$	1,007	6%	
CORONATION	-12%	43%	\$	2,069	62%	
COUTTS	-24%	38%	\$	1,884	82%	
COWLEY	5%	47%	\$	1,489	40%	
CREMONA	10%	53%	\$	1,618	39%	
CRYSTAL SPRINGS	25%	55%	\$	2,434	24%	
CZAR	-19%	4%	\$	967	27%	
DAYSLAND	4%	40%	\$	1,700	35%	
DELBURNE	15%	7%	\$	1,431	-7%	
DELIA	-13%	21%	\$	1,763	40%	
DEWBERRY	0%	58%	\$	2,089	57%	
DONALDA	13%	17%	\$	1,394	4%	
DONNELLY	-19%	2%	\$	1,842	27%	
DUCHESS	19%	46%	\$	1,219	23%	
EDBERG	12%	30%	\$	1,041	16%	
EDGERTON	0%	41%	\$	1,870	42%	
ELNORA	14%	27%	\$	1,472	12%	
EMPRESS	10%	29%	\$	1,847	17%	
FERINTOSH	3%	42%	\$	1,705	38%	
FOREMOST	-1%	48%	\$	1,819	50%	
FORESTBURG	2%	42%	\$	1,689	39%	
GADSBY	-38%	131%	\$	3,897	269%	
GHOST LAKE	17%	49%	\$	961	27%	
GIROUXVILLE	-13%	15%	\$	1,768	32%	
GLENDON	6%	86%	\$	1,323	76%	
GLENWOOD	11%	49%	\$	1,532	34%	
GOLDEN DAYS	13%	23%	\$	2,470	9%	
GRANDVIEW	27%	53%	\$	2,186	21%	
GRANUM	6%	20%	\$	1,474	13%	
GULL LAKE	-15%	-6%	\$	1,896	10%	
HALF MOON BAY	3%	77%	\$	3,214	72%	
HALKIRK	3%	68%	\$	1,961	63%	
HARDISTY	-16%	31%	\$	2,117	56%	
HAY LAKES	24%	43%	\$	1,131	16%	
HEISLER	-17%	26%	\$	1,809	53%	
HILL SPRING	-15%	96%	\$	1,565	129%	
HINES CREEK	-13%	40%	\$	2,251	61%	
HOLDEN	2%	26%	\$	1,389	24%	

Municipality HORSESHOE BAY	2006-2016 Population Growth	2006-2016 Growth in Real Operating Spending	2006-2016 Cumulative Real Operating Spending Per Capita		2006- 2016 Growth in Real Operating Spending Per Capita
			HUGHENDEN	10%	38%
HUSSAR	-3%	46%	\$	2,246	51%
HYTHE	5%	32%	\$	1,302	26%
I.D. NO. 04 (WATERTON)	-43%	330%	\$	4,397	657%
I.D. NO. 12 (JASPER NATIONAL PARK)	-31%	190%	\$	3,857	318%
I.D. NO. 13 (ELK ISLAND)	-63%	-91%	\$	1,966	-74%
I.D. NO. 24 (WOOD BUFFALO)	60%	4590%	\$	962	2834%
INNISFREE	0%	8%	\$	2,653	7%
IRMA	5%	36%	\$	1,669	30%
ISLAND LAKE	13%	88%	\$	801	67%
ISLAND LAKE SOUTH	1%	46%	\$	1,160	44%
ITASKA BEACH	100%	11%	\$	7,286	-44%
JARVIS BAY	64%	180%	\$	1,739	71%
KANANASKIS IMPROVEMENT DISTRIC	-46%	20%	\$	6,296	122%
KAPASIWIN	-13%	45%	\$	3,165	66%
KILLAM	-2%	44%	\$	1,658	48%
KITSCOTY	34%	68%	\$	1,198	26%
LAKEVIEW	73%	65%	\$	1,933	-5%
LARKSPUR	81%	41%	\$	1,076	-22%
LINDEN	12%	27%	\$	1,416	13%
LOMOND	1%	49%	\$	2,049	48%
LONGVIEW	0%	14%	\$	2,069	14%
LOUGHEED	20%	-10%	\$	1,820	-25%
MA-ME-O BEACH	40%	17%	\$	3,406	-16%
MANNVILLE	11%	19%	\$	2,034	7%
MARWAYNE	21%	25%	\$	910	3%
MCLENNAN	1%	5%	\$	1,662	4%
MEWATHA BEACH	-22%	35%	\$	1,361	73%
MILK RIVER	1%	21%	\$	1,445	19%
MILO	6%	63%	\$	2,824	54%
MORRIN	-3%	29%	\$	1,360	33%
MUNDARE	20%	24%	\$	1,697	3%
MYRNAM	15%	144%	\$	1,931	113%
NAKAMUN PARK	16%	79%	\$	4,207	54%
NAMPA	-3%	120%	\$	3,539	126%
NORGLENWOLD	-13%	141%	\$	1,936	178%
NORRIS BEACH	59%	23%	\$	2,622	-22%
PARADISE VALLEY	14%	36%	\$	1,382	19%

Municipality	2006-2016 Population Growth	2006-2016 Growth in Real Operating Spending	2006-2016		2006- 2016						
			Cumulative Real Operating Spending Per		Growth in Real Operating Spending Per						
							Capita	Capita			
						PARKLAND BEACH	28%	103%	\$	1,741	59%
						PELICAN NARROWS	45%	3%	\$	661	-29%
			POINT ALISON	0%	-65%	\$	2,069	-65%			
POPLAR BAY	-5%	-2%	\$	1,980	3%						
RAINBOW LAKE	-21%	7%	\$	3,134	35%						
RANCHLAND NO. 66, M.D. OF	8%	18%	\$	12,528	9%						
ROCHON SANDS	12%	159%	\$	4,989	131%						
ROCKYFORD	-13%	61%	\$	2,722	86%						
ROSALIND	-6%	106%	\$	1,649	119%						
ROSEMARY	15%	73%	\$	1,429	51%						
ROSS HAVEN	26%	-3%	\$	1,420	-23%						
RYCROFT	3%	102%	\$	2,417	96%						
RYLEY	14%	37%	\$	1,576	21%						
SANDY BEACH	11%	29%	\$	1,180	16%						
SEBA BEACH	4%	-9%	\$	3,296	-13%						
SEDGEWICK	-1%	29%	\$	1,213	30%						
SILVER SANDS	22%	27%	\$	2,168	4%						
SOUTH BAPTISTE	18%	70%	\$	1,216	44%						
SOUTH VIEW	-13%	33%	\$	2,336	52%						
SPIRIT RIVER NO. 133, M.D. OF	-13%	26%	\$	4,059	45%						
SPRING LAKE	13%	79%	\$	760	59%						
STANDARD	-3%	18%	\$	1,522	21%						
STAVELY	11%	27%	\$	1,148	15%						
SUNBREAKER COVE	-20%	129%	\$	3,815	186%						
SUNRISE BEACH	57%	14%	\$	1,211	-27%						
SUNSET BEACH	-12%	100%	\$	1,906	128%						
SUNSET POINT	26%	104%	\$	1,778	63%						
VAL QUENTIN	10%	69%	\$	1,936	54%						
VETERAN	-15%	55%	\$	1,866	82%						
VILNA	8%	1%	\$	1,917	-7%						
WABAMUN	10%	-31%	\$	2,364	-38%						
WAIPAROUS	16%	126%	\$	1,473	94%						
WARBURG	41%	42%	\$	1,292	1%						
WARNER	3%	18%	\$	1,698	14%						
WASKATENAU	1%	10%	\$	1,276	9%						
WEST BAPTISTE	13%	93%	\$	1,270	70%						
WEST COVE	15%	121%	\$	2,898	92%						
WHISPERING HILLS	-8%	129%	\$	1,443	151%						
WHITE SANDS	25%	135%	\$	2,172	89%						

Municipality WILLINGDON	2006-2016 Population Growth	2006-2016 Growth in Real Operating Spending	2006-2016 Cumulative Real Operating Spending Per Capita		2006- 2016 Growth in Real Operating Spending Per Capita
	-4%		\$	1,450	18%
YELLOWSTONE	34%	400%	\$	4,196	274%
YOUNGSTOWN	-3%	7%	\$	1,902	11%